

Gender quotas increase the equality and effectiveness of climate policy interventions

Nathan J. Cook¹, Tara Grillos² and Krister P. Andersson^{1*}

Interventions to reduce greenhouse gas emissions strive to promote gender balance so that men and women have equal rights to participate in, and benefit from, decision-making about such interventions. One conventional way to achieve gender balance is to introduce gender quotas. Here we show that gender quotas make interventions more effective and lead to more equal sharing of intervention benefits. We conducted a randomized 'lab'-in-the-field experiment in which 440 forest users from Indonesia, Peru and Tanzania made decisions about extraction and conservation in a forest common. We randomly assigned a gender quota to half of the participating groups, requiring that at least 50% of group members were women. Groups with the gender quota conserved more trees as a response to a 'payment for ecosystem services' intervention and shared the payment more equally. We attribute this effect to the gender composition of the group, not the presence of female leaders.

Human responses to climate change that ignore gender issues may miss important opportunities to increase intervention effectiveness and equality. In many societies, the governance of shared natural resources is traditionally a male-dominated decision-making process. The village groups that govern common-pool resources, such as forests, are often collectives in which women have limited voice and influence¹. To address such inequities, governmental and nongovernmental organizations alike have begun to condition the implementation of conservation interventions on the villages' agreement to accept gender quotas that include more women in decision-making processes². With the goal of enhancing gender equality, these quotas often fall short of establishing completely gender-balanced representation in decision-making processes. In many instances, quotas only require village groups to give women a minimal amount of representation; it is rare that intervention organizations ask local groups to go beyond a minimalist quota approach to require a majority of women in the decision-making group. Here we investigate what one can expect of more progressive measures. We specifically examine how a progressive gender quota—requiring at least 50% of group members to be women—affects the local group's response to a collective payment for ecosystem services (PES) intervention.

For policymakers who seek to reduce greenhouse gas emissions from tropical deforestation, collective PES programmes have come to represent an increasingly popular intervention^{3–7}. Collective PES programmes, which target collectively owned forestlands as opposed to individually owned properties^{8,9}, are also receiving increased attention from scholars. There are at least two reasons for this shift. First, more and more of the world's remaining forest is owned collectively by communities of local forest users^{4,6,9,10}, making collective PES a viable climate policy instrument for this growing category of forestland owners³. Second, there is a widespread perception among implementing organizations that large collective PES contracts may incur lower transaction costs compared to the establishment of a large number of small, individual PES agreements^{6,11}.

The existing research on collective PES focuses largely on the collective-action problem that is created when a group of resource users must coordinate their conservation behaviour to comply with

the PES agreement⁶. Users may face strong temptations to free-ride on the conservation efforts of others. There are some recent experimental studies of collective PES that focus on conservation outcomes and the likelihood of users overcoming this collective-action problem^{3,4,7}. However, existing studies have paid less attention to the problem created when local user groups are in charge of distributing the payments to group members: PES benefits, when distributed to community members through a local governance institution, may be shared unequally, and little is known about the local institutional factors that either allow or alleviate inequalities in PES benefit sharing. Inequality in benefit sharing is one of the most widely discussed institutional failures of communal-resource management by local user groups^{12–15}, and it is unlikely that collective PES programmes will be immune to this problem. Whereas local institutions for collective action are seen as a necessary condition for the success of collective PES⁶, little is known about how specific institutional characteristics condition PES outcomes, especially with regard to inequality. The main contribution of our research is to examine how a gender quota—an institutional feature of local governance arrangements that is popular in many developing countries^{2,16,17}—affects equality and effectiveness of collective PES arrangements.

Empirical studies confirm that women and men often have distinct policy preferences^{18–21} and that gender quotas lead to a shift in focus toward the policy issues that are favoured by women^{19,22,23}. Work in behavioural economics suggests that women have a stronger preference for equality than men do. Specifically, the dictator game, which asks a subject to divide a pot of money between him- or herself and another participant, is commonly used as a behavioural measure of inequality aversion²⁴. Results from such games show that women are willing to share up to twice as much of the pot as men^{25–28}. A meta-analytic study of dictator games confirms that, controlling for other factors, women tend to be more averse to inequality than men²⁸. Thus, if a gender quota leads to decisions more in line with women's policy preferences, we expect that it will result in a more equal distribution of PES programme benefits.

Previous evidence about the effect of gender composition on environmental conservation has been inconclusive^{29–31}. For example, public-good games in the laboratory have shown that women

¹Institute of Behavioral Science, University of Colorado, Boulder, CO, USA. ²Department of Political Science, Purdue University, West Lafayette, IN, USA.

*e-mail: krister.andersson@colorado.edu

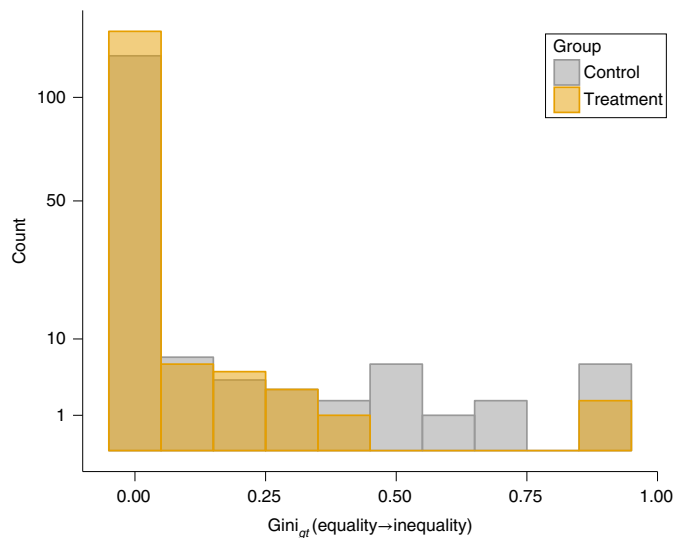


Fig. 1 | Distribution of Gini coefficients for the PES payment. Each observation represents the inequality in the distribution of an individual payment among eight participants in the treatment ($n=28$ groups) and control ($n=27$ groups) conditions. Higher values represent higher inequality, with 0 representing perfect equality.

behave differently in groups with particular gender compositions, contributing more to public goods in groups with more female participants^{32,33}. Similarly, in a common-resources game, gender composition affects results, not through individual gender differences, but rather through group dynamics³⁴. The behaviour of women in such games is also more likely to vary because of differences in experimental context^{35,36}. In field settings, some studies have reported that female-majority groups manage to achieve better resource-conservation outcomes^{37,38}, while other studies working on similar outcomes have reported the opposite, attributing this negative conservation outcome to insufficient economic resources to allow women to be effective^{39,40}.

A compelling explanation for these seemingly contradictory findings is that while women do have different preferences and behaviours than men in common-pool resource scenarios, these differences do not always affect conservation outcomes, especially when existing conditions are disempowering to women². If resource users face harsh constraints, preferences may not translate into behaviour. This suggests that gender quotas alone may be insufficient to improve conservation outcomes, but when progressive gender quotas are combined with other supportive interventions, we can expect a positive relationship between female-majority groups and conservation outcomes. In that sense, PES programmes may provide a supportive financial incentive that helps to overcome opportunity costs that may otherwise prevent women from being effective in some forest-conservation settings. On the basis of this logic, we expect that when progressive gender quotas—quotas that reserve at least half of the seats at the decision-making table for women—are combined with other supportive interventions such as a collective PES programme, this combination will produce increased conservation behaviour relative to either intervention operating in isolation.

To test our hypotheses, we conducted a framed field experiment with 55 groups of 8 participants each, in 31 villages near collectively managed forests in Indonesia, Peru and Tanzania (Methods). The experiment was a modified version of the common-pool resource-appropriation game⁴¹ and it framed the resource as a shared forest common. We told participants that an external organization had offered to make a payment to the group if they did not cut any trees

Table 1 | Estimated effects of gender quota on time-varying group-level outcomes

Dependent variable	Model 1	Model 2
	Gini _{gt}	Harvest _{gt}
Gender quota _g	−0.049 (−0.081, −0.016) $z = -2.947$ $P = 0.004$	4.897 (3.580, 6.214) $z = 7.288$ $P < 0.001$
PES _t		−9.519 (−11.045, −7.992) $z = -12.221$ $P < 0.001$
Gender quota _g × PES _t		−5.717 (−7.811, −3.624) $z = -5.353$ $P < 0.001$
Constant	0.082 (0.054, 0.111) $z = 5.736$ $P < 0.001$	24.630 (23.749, 25.510) $z = 54.828$ $P < 0.001$
<i>n</i>	304	879

Estimates from linear mixed-effects models with heteroscedasticity-robust 95% confidence intervals in parentheses. Unit of analysis is group round for both models, with the dependent variables measured for each group (*g*) at each round (*t*). Model 1 includes observations from game rounds 9–16. Model 2 includes observations from rounds 1–16. Both models include random intercepts at the group level. Further details on the modelling approach are given in the Methods.

from the forest and that they would be imperfectly monitored based on the number of trees cut in each round. Participants were told that the group would need to elect a group member at the beginning of each round to serve as the ‘group leader’ for that round and that the leader would decide how much of the PES payment would be given to each group member. Groups of participants from each village were randomly assigned to either the treatment group ($n=28$ groups), which had a gender quota ensuring that at least 50% of the final list of eight participants were women, or the control group ($n=27$ groups), for which our field protocol did not manipulate the gender composition of each group of eight volunteers (leading to an average of 33% women in the groups assigned to control). The game lasted for 24 rounds for each group and the collective PES intervention was presented to the participants during rounds 9–16. See Methods for a more detailed discussion of the experiment, Supplementary Note 1 for further details on the gender differences between the treatment and control groups and the Supplementary Methods for the field protocol.

Although we present the results using linear mixed-effects regression models for ease of interpretation (Table 1), our inferences are robust to a generalized linear modelling approach that is appropriate for the way the two dependent variables are distributed (Methods, Supplementary Note 4 and Supplementary Table 5). We also present easily interpretable, nonparametric within-village comparisons as descriptive summaries of the differences between treated and control groups. See Methods for details of these estimations.

Effect of the gender quota on PES distribution

We calculated a Gini coefficient representing inequality in the distribution of each PES across the eight participants in each group. Figure 1 shows these raw data. Groups randomly assigned to the gender-quota treatment distributed the PES more equally than groups assigned to control, as evidenced by the lower Gini coefficients of the treated groups. A clear majority of payments that were distributed with Gini coefficients greater than 0.25 belong to the control group. Additionally, Fig. 1 shows that most payments were distributed perfectly equally. We also computed inequality in the

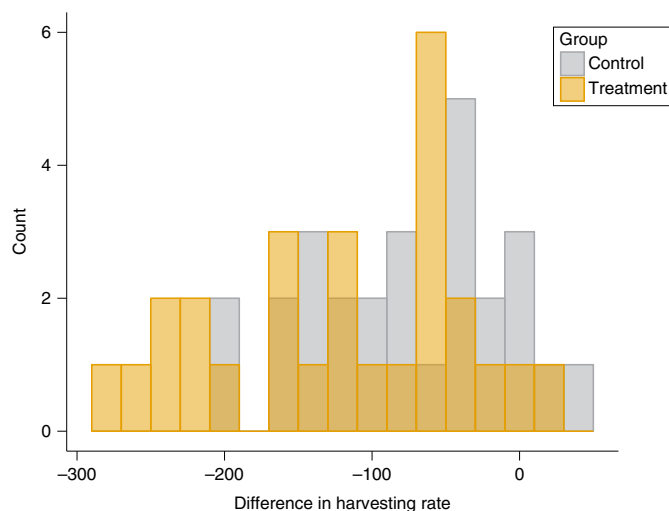


Fig. 2 | Difference in total group harvests between PES and pre-PES rounds. Each observation represents the difference between the total harvest in rounds 9–16 (PES rounds) and the total harvest in rounds 1–8 (pre-PES rounds) for a single group of eight participants in the treatment ($n=28$ groups) and control ($n=26$ groups) conditions.

total distribution of the PES in each group throughout the entire course of the game and compare pairs of groups within villages, each of which contains one group assigned to the gender-quota treatment and one group assigned to control. Groups randomly assigned to the gender-quota treatment had overall Gini coefficients that were 0.041 lower on average than the corresponding group without the gender quota in the same village (95% bias-corrected and accelerated (BCA) confidence interval = -0.0100 , -0.0045). Table 1 shows the estimated treatment effect of the gender-quota treatment on the Gini coefficient of group g at round t , estimated using a linear mixed-effects regression model. These results suggest that groups treated with a gender quota had an average time-varying Gini coefficient that is estimated to be just under half of that in the control group (estimated treatment effect coefficient = -0.049 ; 95% confidence interval = -0.081 , -0.016 ; $z = -2.947$; $P = 0.004$).

Effect of the gender quota on conservation

Figure 2 shows, for each group, the difference between the total harvest in the PES rounds and total harvest in the pre-PES rounds. The vast majority of groups harvested fewer trees once the PES was offered, but reductions were larger in the groups with the randomly assigned gender-quota treatment. All of the groups that harvested at least 200 fewer trees in the PES rounds than in the pre-PES rounds belonged to the treatment group. Comparing the magnitude of this reduction between groups assigned to treatment and those assigned to control in the same village, we found that groups assigned to the gender-quota treatment reduced their harvests in the PES rounds by an average of about 42 more trees than the corresponding group without the gender quota in the same village (95% BCA confidence interval = -77.59 , -7.62). A linear mixed-effects model of the time-varying group harvesting rate also suggested that the groups with the gender quota changed their harvesting patterns more substantially in response to the PES, compared to the control groups (Table 1). Although the groups without the randomly assigned gender quota harvested about 9.5 fewer trees per round on average during the PES rounds compared to the pre-PES rounds (a reduction of 39%), the estimate on the interaction term suggests that the groups with the quota reduced their harvests by an additional 5.7 trees per round beyond the baseline reduction found in the groups assigned to control (95% confidence interval = -7.811 , -3.624 ; $z = -5.353$; $P < 0.001$).

In other words, the groups with the gender quota harvested more than 15 fewer trees per round during the PES rounds compared to the pre-PES rounds (a reduction of about 51%).

The estimated coefficient of the treatment indicator in a model that included observations from all PES and pre-PES rounds (model 2) is positive and statistically significant. While this initially suggests that groups with the gender quota harvested more than the control groups during the pre-PES rounds, this result is not robust to additional tests. We reran the same analysis using an overdispersed Poisson regression and found that the difference in harvesting rates between treatment and control groups in the pre-PES rounds is not statistically significant (Supplementary Note 4 and Supplementary Table 5).

Figure 3 shows time-varying Gini coefficients and group harvests, averaged at each round across groups. During the PES rounds, Gini coefficients for the distribution of the PES payments start at roughly the same average for groups with and without the randomly assigned gender-quota treatment (Fig. 3a). The average Gini coefficient shows an upward trend over time for the groups assigned to control, while it stays relatively flat for the groups assigned to treatment. Although groups assigned to treatment appeared to harvest more than groups assigned to control in the pre-PES rounds, treated groups also reduced their harvests more once the PES was offered, achieving lower average harvesting rates than the control groups in several of the PES rounds (Fig. 3b).

Mediation by group gender composition

Groups receiving the gender-quota treatment awarded more leadership positions to women (Supplementary Note 1 and Supplementary Fig. 2), and causal mediation analysis (Methods) allowed us to investigate whether female leadership mediated the effect of the treatment on the time-varying Gini coefficients. Results of causal mediation analysis show no evidence for a mediating effect of female leadership and suggest that the treatment from model 1 is probably mediated only by the overall gender composition of the group. The estimated average causal mediation effect (ACME) for the gender of the leader of group g at round t is not statistically significant at conventional levels (ACME = 0.012 ; 95% confidence interval = -0.032 , 0.002 ; $P = 0.119$). By contrast, the estimated ACME for the proportion of women in the group (ACME = -0.067 ; 95% confidence interval = -0.120 , -0.016 ; $P = 0.008$) is negative, statistically significant, and roughly equal in size to the estimated total effect of the treatment from the mediation model (estimate = -0.062 ; 95% confidence interval = -0.129 , -0.0006 ; $P = 0.048$). The average direct effect (ADE), which can be interpreted as the share of the treatment effect that is not accounted for by the proportion of women in the group, is substantively small and does not reach statistical significance (ADE = 0.005 , 95% confidence interval = -0.046 , 0.054 ; $P = 0.848$).

Given that gender composition appears to mediate the effect of the gender-quota treatment on inequality in the distribution of the PES (whereas leader gender does not), it would make sense that female participants—who tend to have stronger preferences for equality^{24–28}—should be signalling their preferences to the leader to influence the leader's distribution decisions. Perhaps the most obvious way that this could be occurring is through open communication between rounds, as allowed by our game design. We find that women were indeed responsible for a much larger share of communication in the groups randomly assigned to the gender-quota treatment (Supplementary Note 1, Supplementary Fig. 3 and Supplementary Table 1).

Conclusion

In the search for climate interventions that can achieve the greatest improvements in outcomes at the lowest cost, analysts and policymakers face difficult choices. Policy analyses often assume

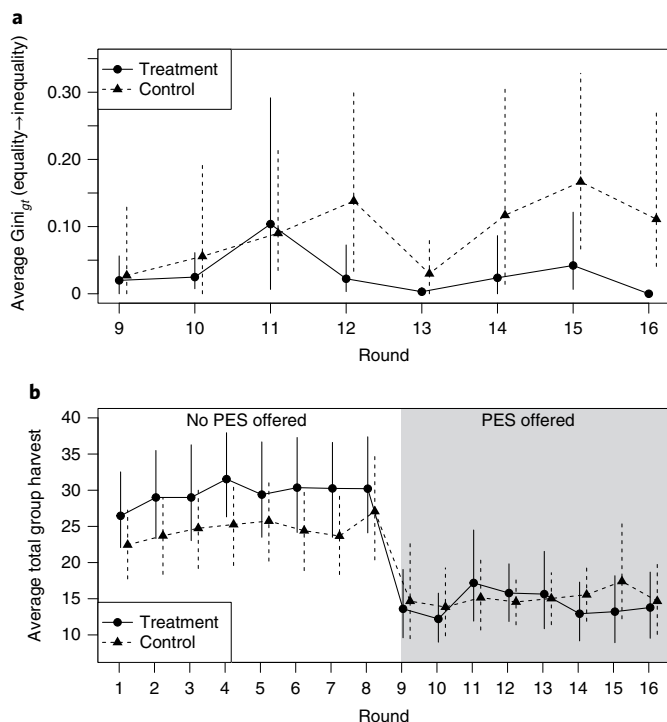


Fig. 3 | Average $Gini_{gr}$ and harvesting rate at each round. **a, Average $Gini_{gr}$ for the PES payment distribution across PES rounds for the treatment ($n=28$ groups) and control ($n=27$ groups) conditions. Higher values of the $Gini_{gr}$ coefficient represent higher inequality. **b**, Average harvesting rate in pre-PES (rounds 1–8) and PES (rounds 9–16) rounds in the treatment and control conditions. Observations are averaged at each round across groups included in the main analysis. 95% BCA confidence intervals are shown. Confidence intervals were omitted for $Gini_{gr}$ in the treatment condition in round 16 as they did not vary.**

that gender quotas can make policy interventions more equitable and just, but not necessarily more effective. As a result, policymakers may overlook progressive gender quotas as a viable means to increase both the equality and effectiveness of climate policy interventions.

Our preliminary finding that gender quotas can help climate policy interventions to bring about increases not only in equality, but also in programme effectiveness raises questions about the reasons behind such effects. One possibility is that the stronger environmental preferences of women are more easily achieved under the additional support of PES, or it could be because women are more disposed to rule compliance than men⁴². Either way, it is clear that groups with the gender quota changed their harvesting behaviour in response to the PES more strongly than the groups without the quota. In other words, a progressive gender quota may be an institution that helps local user groups to resolve the problems of free-riding and skewed distribution of programme benefits that plague many forest conservation programmes.

Although our randomized experiment allows us to overcome the selection bias problems that hamper many existing observational studies of PES and other policy instruments⁴³, one limitation of our study is the potential lack of external validity afforded by a behavioural experiment. We took several measures when designing the experiment to augment its external validity, such as conducting the experiment with actual forest users who are potential targets of collective PES interventions (rather than undergraduate students)^{44,45}, framing the experiment to resemble the situations that participants face on a regular basis (Supplementary Methods) and using cash incentives to mimic the incentive structures inherent to collective

PES arrangements. These efforts notwithstanding, it is important to keep in mind that a framed experiment such as the one described here can never fully capture the complexity of the decisions that forest users face in real-world situations. Furthermore, although we performed this experiment in multiple different countries with users in villages that resemble typical targets for PES, our sample is not adequate to rigorously test how gender quotas might have stronger (or weaker) effects in the context of different countries.

Even with the extensive discretionary powers given to leaders in this experiment, the overall gender composition of a local forest governance institution may be more important than the promotion of women into executive leadership positions, at least for the distributional outcome that we examine in this study. Studies such as the one described here are especially policy-relevant during a time when governments are experimenting with policy interventions that mandate female representation on local governance councils as well as executive female leadership within those councils, both within and beyond the forestry sector^{46,47}. Thirty per cent or one-third have been common cut-offs for gender quota policies in legislatures, for example in India⁴⁶, Argentina⁴⁸ and Rwanda²². The 30% minimum emerged as a prescriptive norm in 1995 at the Fourth World Conference for Women in Beijing⁴⁹. Our results demonstrate that there is potentially even greater benefit when quotas are progressively set at full gender parity. There is an emerging trend in this direction in some Latin American countries⁵⁰, and another notable example is community forestry in Nepal, which has stipulated since 2009 that at least 50% of local forest user committee members should be women⁵¹.

In addition to the potential benefits to climate interventions outlined in this study, there are important normative reasons to seek greater inclusion of women in the local institutions that have historically reflected or even reinforced local gender inequalities². At the same time, a quota does not necessarily ensure that the right people are in the decision-making group, and other measures may be necessary to ensure that a quota is not met by, for example, stacking the group with female relatives of pre-existing leaders. Furthermore, for any of the supposed benefits of policy interventions, such as gender quotas, to be fully realized, we must reckon with the fact that rural women often face discrimination even when formal institutions give them a seat at the table. Deeply entrenched gender disparities mean that the active participation of women in actual decision-making is often limited, even if they are allowed to formally take part in the decision-making process³⁷. While we provide preliminary evidence that suggests that quotas do indeed matter for two important outcomes related to collective PES programmes, understanding how to include women in local climate policy interventions meaningfully and effectively is one of the most important directions for future research.

Online content

Any methods, additional references, Nature Research reporting summaries, source data, statements of data availability and associated accession codes are available at <https://doi.org/10.1038/s41558-019-0438-4>.

Received: 6 October 2018; Accepted: 19 February 2019;

Published online: 18 March 2019

References

- Coleman, E. A. & Mwangi, E. Women's participation in forest management: a cross-country analysis. *Glob. Environ. Change* **23**, 193–205 (2013).
- Agarwal, B. *Gender Challenges* (Oxford Univ. Press, Oxford, 2016).
- Andersson, K. et al. Experimental evidence on payments for forest commons conservation. *Nat. Sustain.* **1**, 128–135 (2018).
- Gatiso, T. T., Vollan, B., Vimal, R. & Kühl, H. S. If possible, incentivize individuals not groups: evidence from lab-in-the-field experiments on forest conservation in rural. *Conserv. Lett.* **11**, e12387 (2018).

5. Kaczan, D., Pfaff, A., Rodriguez, L. & Shapiro-Garza, E. Increasing the impact of collective incentives in payments for ecosystem services. *J. Environ. Econ. Manage.* **86**, 48–67 (2017).
6. Kerr, J. M., Vardhan, M. & Jindal, R. Incentives, conditionality and collective action in payment for environmental services. *Int. J. Commons* **8**, 595–616 (2014).
7. Salk, C., Lopez, M.-C. & Wong, G. Simple incentives and group dependence for successful payments for ecosystem services programs: evidence from an experimental game in rural Lao PDR. *Conserv. Lett.* **10**, 414–421 (2017).
8. Southgate, D. & Wunder, S. Paying for watershed services in Latin America: a review of current initiatives. *J. Sustain. For.* **28**, 497–524 (2009).
9. Huang, M., Upadhyaya, S. K., Jindal, R. & Kerr, J. Payments for watershed services in Asia: a review of current initiatives. *J. Sustain. For.* **28**, 551–575 (2009).
10. Wunder, S. et al. From principles to practice in paying for nature's services. *Nat. Sustain.* **1**, 145–150 (2018).
11. Alston, L. J., Andersson, K. P. & Smith, S. Payment for environmental services: hypotheses and evidence. *Annu. Rev. Resour. Economics* **5**, 139–159 (2013).
12. Andersson, K. et al. Wealth and the distribution of benefits from tropical forests: implications for REDD+. *Land Use Policy* **72**, 510–522 (2018).
13. Andersson, K. & Agrawal, A. Inequalities, institutions, and forest commons. *Glob. Environ. Change* **21**, 866–875 (2011).
14. Iversen, V. et al. High value forests, hidden economies and elite capture: evidence from forest user groups in Nepal's Terai. *Ecol. Econ.* **58**, 93–107 (2006).
15. Persha, L. & Andersson, K. Elite capture risk and mitigation in decentralized forest governance regimes. *Glob. Environ. Change* **24**, 265–276 (2014).
16. Cummins, D. The problem of gender quotas: women's representatives on Timor-Leste's suku councils. *Dev. Pract.* **21**, 85–95 (2011).
17. Mairena, E. et al. *Gender and Forests in Nicaragua's Indigenous Territories: from National Policy to Local Practice* CIFOR Working Paper 151 (CIFOR, 2012).
18. Edlund, L. & Pande, R. Why have women become left-wing? the political gender gap and the decline in marriage. *Q. J. Econ.* **117**, 917–961 (2002).
19. Chattopadhyay, R. & Duflo, E. Women as policy makers: evidence from a randomized policy experiment in India. *Econometrica* **72**, 1409–1443 (2004).
20. Olken, B. A. Direct democracy and local public goods: evidence from a field experiment in Indonesia. *Am. Polit. Sci. Rev.* **104**, 243–267 (2010).
21. Gottlieb, J., Grossman, G. & Robinson, A. L. Do men and women have different policy preferences in Africa? Determinants and implications of gender gaps in policy prioritization. *Br. J. Polit. Sci.* **48**, 611–636 (2018).
22. Devlin, C. & Elgie, R. The effect of increased women's representation in parliament: the case of Rwanda. *Parliam. Aff.* **61**, 237–254 (2008).
23. Clayton, A., Josefsson, C. & Wang, V. Quotas and women's substantive representation: evidence from a content analysis of Ugandan plenary debates. *Polit. Gend.* **13**, 276–304 (2017).
24. Forsythe, R., Horowitz, J. L., Savin, N. E. & Sefton, M. Fairness in simple bargaining experiments. *Games Econ. Behav.* **6**, 347–369 (1994).
25. Eckel, C. C. & Grossman, P. J. Are women less selfish than men?: Evidence from dictator experiments. *Econ. J.* **108**, 726–735 (1998).
26. Selten, R. & Ockenfels, A. An experimental solidarity game. *J. Econ. Behav. Organ.* **34**, 517–539 (1998).
27. Dickinson, D. L. & Tiefenthaler, J. What is fair? Experimental evidence. *South. Econ. J.* **69**, 414–428 (2002).
28. Engel, C. Dictator games: a meta study. *Exp. Econ.* **14**, 583–610 (2011).
29. Leisher, C. et al. Does the gender composition of forest and fishery management groups affect resource governance and conservation outcomes? A systematic map. *Environ. Evid.* **5**, 6 (2016).
30. Meinzen-Dick, R., Kovarik, C. & Quisumbing, A. R. Gender and sustainability. *Annu. Rev. Environ. Resour.* **39**, 29–55 (2014).
31. Doss, C., Meinzen-Dick, R., Quisumbing, A. & Theis, S. Women in agriculture: four myths. *Glob. Food Sec.* **16**, 69–74 (2018).
32. Greig, F. & Bohnet, I. Exploring gendered behavior in the field with experiments: why public goods are provided by women in a Nairobi slum. *J. Econ. Behav. Organ.* **70**, 1–9 (2009).
33. Fearon, J. & Humphreys, M. *Why Do Women Co-operate More in Women's Groups?* WIDER Working Paper 163/2017 (World Institute for Development Economic Research (UNU-WIDER), 2017).
34. Hayo, B. & Volla, B. Group interaction, heterogeneity, rules, and co-operative behaviour: evidence from a common-pool resource experiment in South Africa and Namibia. *J. Econ. Behav. Organ.* **81**, 9–28 (2012).
35. Croson, R. & Gneezy, U. Gender differences in preferences. *J. Econ. Lit.* **47**, 448–474 (2009).
36. Miller, L. & Ubeda, P. Are women more sensitive to the decision-making context? *J. Econ. Behav. Organ.* **83**, 98–104 (2012).
37. Agarwal, B. Participatory exclusions, community forestry and gender: an analysis for South Asia and a conceptual framework. *World Dev.* **29**, 1623–1648 (2001).
38. Agarwal, B. Gender and forest conservation: the impact of women's participation in community forest governance. *Ecol. Econ.* **68**, 2785–2799 (2009).
39. Mwangi, E., Meinzen-Dick, R. & Sun, Y. Gender and sustainable forest management in East Africa and Latin America. *Ecol. Soc.* **16**, 17 (2011).
40. Suna, Y., Mwangi, E. & Meinzen-Dick, R. Is gender an important factor influencing user groups' property rights and forestry governance? Empirical analysis from East Africa and Latin America. *Int. For. Rev.* **13**, 205–219 (2011).
41. Ostrom, E., Gardner, R. & Walker, J. *Rules, Games, and Common-pool Resources* (Univ. Michigan Press, 1994).
42. Kimbrough, E. O. & Vostroknutov, A. The social and ecological determinants of common pool resource sustainability. *J. Environ. Econ. Manage.* **72**, 38–53 (2015).
43. Miteva, D. A., Pattanayak, S. K. & Ferraro, P. J. Evaluation of biodiversity policy instruments: what works and what doesn't? *Oxf. Rev. Econ. Policy* **28**, 69–92 (2012).
44. Henrich, J., Heine, S. J. & Norenzayan, A. Most people are not WEIRD. *Nature* **466**, 29 (2010).
45. Gelcich, S., Guzman, R., Rodriguez-Sickert, C., Castilla, J. C. & Cardenas, J. C. Exploring external validity of common pool resource experiments: insights from artisanal benthic fisheries in Chile. *Ecol. Soc.* **18**, 2 (2013).
46. Beaman, L., Duflo, E., Pande, R. & Topalova, P. Female leadership raises aspirations and educational attainment for girls: a policy experiment in India. *Science* **335**, 582–586 (2012).
47. Giri, K. & Darnhofer, I. Nepali women using community forestry as a platform for social change. *Soc. Nat. Resour.* **23**, 1216–1229 (2010).
48. Franceschet, S. & Piscopo, J. M. Gender quotas and women's substantive representation: lessons from Argentina. *Polit. Gend.* **4**, 393–425 (2008).
49. Tinker, I. Quotas for women in elected legislatures: do they really empower women? *Womens Stud. Int. Forum* **27**, 531–546 (2004).
50. Desposato, S. & Norrander, B. The gender gap in Latin America: contextual and individual influences on gender and political participation. *Br. J. Polit. Sci.* **39**, 141–162 (2009).
51. *Guidelines for Community Forestry Development Programme* Second Revision (Government of Nepal, Ministry of Forests and Soil Conservation, Department of Forests, Community Forest Division, 2009).

Acknowledgements

We thank E. Mwangi and M. C. Lopez for collaboration during the design and implementation of the experiment in the field, the 440 men and women who agreed to participate in our lab-in-the-field experiments and Z. Cruz, T. Kusumajati and B. Naftal for coordinating the field-research activities in the three countries. The research was supported by the National Science Foundation (grants DEB-1114984, BCS-1115009, SMA-328688 and SES-1757136) as well as the Center for International Forestry Research (through grants from the European Commission and the UK Department for International Development).

Author contributions

K.P.A. conceived the project, N.J.C. and T.G. developed the analytical approach, N.J.C. analysed the data, and K.P.A., T.G. and N.J.C. wrote the paper.

Competing interests

The authors declare no competing interests.

Additional information

Supplementary information is available for this paper at <https://doi.org/10.1038/s41558-019-0438-4>.

Reprints and permissions information is available at www.nature.com/reprints.

Correspondence and requests for materials should be addressed to K.P.A.

Publisher's note: Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.

© The Author(s), under exclusive licence to Springer Nature Limited 2019

Methods

Framed field experiment. We used a framed field experiment with local forest users ($n = 440$) from 31 rural villages in Indonesia, Peru and Tanzania³. Our experimental design used a modified version of the traditional common-pool resource appropriation game⁴¹, which captures how the users of common-pool resources behave in a collective-action scenario related to the use of the shared resource. Participants played the game in groups of eight, and our framing described the experiment as a decision-making activity in which participants would make decisions about harvesting from a shared local forest. The treatment and control groups in each village played the game sequentially; however, in each village our field teams randomized the order of implementation. Across the treatment and control conditions, the basic structure of the game was designed so that participants faced trade-offs between collectively conserving the resource in pursuit of a shared PES incentive and free-riding to profit from the resource at the expense of other group members who contributed to its conservation.

The experiment proceeded in three stages of eight rounds each. During the first and third stages (the pre-PES and post-PES stages), participants decided anonymously how many trees they wanted to harvest from the resource, knowing that they would earn five tokens for each tree that they harvested. To simulate the ecosystem services that a conserved forest provides, which are typically shared by forest users as a public good, we also awarded participants one token for each tree left standing in the forest at the end of each round. Although participants were encouraged to ask questions to the moderator about the activity, they were not allowed to communicate with one another during the pre-PES and post-PES stages.

During the second stage (the PES stage), we implemented a payment scheme that was meant to simulate a collective PES programme, and participants were allowed to communicate openly with one another between each round. We retained the payoff structure described above for the pre-PES and post-PES stages, but also told participants that an external organization had offered to make an additional payment to the group if members of the group did not cut any trees from the forest. We told participants that because the external organization could not perfectly monitor whether they had conserved the forest, they would be monitored with some probability based on the number of trees cut at each round. If the group did not cut any trees, the payment would automatically be awarded in that round. The probability of receiving the payment would decrease linearly as harvesting increased beyond zero trees, and the external organization would not give the payment at all in a given round if harvesting exceeded half the number of trees in the forest in that round. Participants were told that the group would need to choose a group member at the beginning of each round to serve as the 'leader' for that round, and that the leader would decide how much of the PES payment (160 tokens for the entire group) should be given to each group member. In other words, it would be entirely up to the leader to choose how the PES payment would be distributed if it was paid by the external organization in a given round. In this way, the leader distributing the bonus faced a choice that mirrored that of the 'multiple-recipient dictator game'⁵², in which the behaviour of the dictator was found to be similar to that in a two-player dictator game.

Across all stages of the game, the Nash strategy was for a participant to harvest the maximum of ten trees at each round whereas the Pareto-optimal strategy was to harvest nothing. Full game equilibria have been described previously³. Participants were given monetary compensation at the end of the experiment in local currency. These payoffs were proportional to the number of tokens earned by the participant, and were offered so that game decisions had tangible financial implications for the participants. See Supplementary Methods for the field protocol.

We performed the experiment in 31 villages in Indonesia, Peru and Tanzania. Because we wanted the participants to resemble the typical target populations of collective PES programmes, we selected these villages from the existing study sites of the Center for International Forestry Research. Our sampling strategy, participant recruitment methods and randomization procedures have been described previously³. Each of the villages in our sample had a pair of groups, with one group randomly assigned to the treatment condition and one assigned to the control condition. Out of the 31 villages, seven villages did not have a full pair due to either time constraints in the field or a lack of enough volunteers for the experiment. However, the assignment of treatment or control status was still done randomly for the single groups in these seven villages. Although the game design was exactly the same across the treatment and control groups, the treatment groups had a gender quota ensuring that at least 50% of the participants in the group were women, whereas our field protocol did not manipulate the gender composition of each group of eight volunteers under the control condition (see Supplementary Note 1 and Supplementary Fig. 1 for details of the gender composition under the treatment and control conditions). The randomly assigned treatment in this experiment is therefore the gender quota, with all other features of the game—leadership, communication and the PES offer—administered uniformly across all groups in the experiment during rounds 9–16, regardless of whether the group was assigned to treatment or control status. The quota were implemented by the field team during the recruitment and randomization process, and the gender quota were not discussed with the participants. Our main reason for not announcing to participants of the treatment groups that they were in a gender-quota treatment group was to reduce the risk for inviting biased behavioural adjustments by the

participants, referred to by cognitive psychologists as 'demand characteristics'⁵³, as a response to our presence during the experiment. This is a situation in which we, by making such an announcement, might signal to the participants what we consider to be appropriate participant behaviour and thus create an implicit demand for the participants to be 'good participants' and behave in the way they believe that we expect them to. By minimizing the use of labels and the amount of information conveyed with regards to this treatment, we sought to reduce such bias⁵³.

Supplementary Table 6 shows basic descriptive statistics for the participants in our experiment. Tests of participant-level balance on pre-experiment characteristics, such as age, education and wealth do not suggest any statistical differences between participants in groups assigned to treatment and those assigned to control (other than gender; Supplementary Note 6 and Supplementary Table 7). Furthermore, we replicate the results of the main analyses presented in Table 1 while controlling for group-level averages on a number of key pre-activity participant characteristics (Supplementary Table 8). Although our analysis presented in Supplementary Table 1 suggests that groups assigned to the gender-quota treatment were more likely to choose female leaders, we neither encouraged nor required them to do so. Supplementary Notes 2, 3, Supplementary Figs. 4–6 and Supplementary Tables 2–4 describe additional dynamics of the game, beyond those presented in the results.

Analytic methods. Nonparametric descriptive comparisons. We hypothesized that groups randomly assigned to the gender-quota treatment would distribute the PES more equally than groups assigned to control. We also hypothesized that although a group assigned to either treatment or control should reduce its harvesting rate when the PES is offered, groups randomly assigned to treatment should reduce their harvesting rates more strongly than groups assigned to control. Although we use regression modelling to present our results, we first showed the differences between treated and control groups using aggregate-level nonparametric comparisons. This method accounts for the paired nature of the data by making comparisons within village pairs. The seven 'unpaired' groups were therefore omitted from the comparisons, in addition to a within-village pair that was omitted because of missing data.

For each group of eight participants, we calculated a Gini coefficient that represented the inequality in the distribution of the PES among the eight participants in the group during all rounds in which a payment was made to the group. We then calculated the absolute difference in the Gini coefficient between each group assigned to treatment and the corresponding group assigned to control in the same village. The mean of this within-village difference has a simple, intuitive interpretation, as it represents the average difference in inequality between a group with a gender quota and a group in the same village without a gender quota. We present this mean in the results, along with 95% BCA confidence intervals, as a nonparametric and easily interpretable summary of the differences between treated and control groups in the same village with respect to the inequality outcome.

We present a similar summary of differences in harvesting responses to the PES between treated and control groups. For each group of eight participants, we calculated the absolute difference between the total number of trees harvested during rounds 9–16 (when the PES was offered) and the total number of trees harvested during rounds 1–8 (before the PES was offered). This is a measure of the group's response to the PES. We then calculated the absolute difference in this response between each group assigned to treatment and the corresponding group assigned to control in the same village, presenting the mean of this absolute difference (with 95% BCA confidence intervals) in the results.

Repeated-measures approach and mixed-effects modelling. Because our experiment generated multiple observations per group (one at each round), we also present the results using a repeated-measures approach based on regression modelling⁵⁴. The unit of analysis for both of our models presented in Table 1 is group round. In other words, we calculated inequality in benefit sharing as well as total harvesting rates for each group at each round of the game, treating each round as an individual observation. Both models account for dependencies among observations with random intercepts at the level of the group (represented by v_g in the equations below). Additionally, our results are robust to the inclusion of country fixed effects. Although we present linear mixed-effects models for ease of interpretation, Poisson models are more theoretically justified for our dependent variables (the harvesting variable is a count and the Gini variable approximates a Poisson distribution, as shown in Fig. 1). We present the same analysis in Supplementary Table 5 (Supplementary Note 4) using overdispersed Poisson regression models and find the same results.

Model 1 only uses observations from the PES rounds (rounds 9–16) for all groups. The dependent variable in model 1 is a Gini coefficient of the distribution of the PES among the eight participants in group g at round t . Groups that did not receive the monetary payment in one or more rounds are omitted from the model in those rounds. The regression model is represented by equation (1). The estimate of the dichotomous treatment indicator (β_1) in this model can be interpreted as the estimated effect of the gender-quota treatment on the time-varying Gini coefficient.

$$\text{Gini}_{gt} = \alpha + \beta_1 \text{quota}_g + v_g + e_{gt} \quad (1)$$

Model 2 uses observations from the PES rounds (rounds 9–16) as well as the pre-PES rounds (rounds 1–8) for all groups. The dependent variable in model 2 is the total number of trees cut by participants in group g at time t . The estimate of the PES indicator (β_2) can be interpreted as the average difference in total per-round harvests between the PES rounds and the pre-PES rounds for groups assigned to the control condition. The estimate of the interaction term (β_3) can be interpreted as the difference in the effects of the PES between groups with the gender quota and those assigned to control. The estimate of the treatment indicator (β_1) can be interpreted as the effect of the gender-quota treatment on pre-PES harvesting rates.

$$\begin{aligned} \text{harvest}_{gt} = & \alpha + \beta_1 \text{quota}_g + \beta_2 \text{PES}_t \\ & + \beta_3 \text{quota}_g \times \text{PES}_t + v_g + e_{gt} \end{aligned} \quad (2)$$

Mediation analysis. Because the results of model 1 suggests that the gender quota reduced inequality, we propose two possible mediating pathways through which this difference could arise: the proportion of women in group g (which was designed to be higher under the treatment condition compared to the baseline control condition) and the gender of the leader selected by group g at round i (which was entirely under the control of the participants, but which tended to be less skewed toward males under the gender quota (Supplementary Table 1 and Supplementary Fig. 2)).

We used causal mediation analysis⁵⁵ to separately estimate the mediating effects of both of these variables on the differences in inequality between groups assigned to the treatment and control conditions. We regressed the two mediators on a treatment indicator (using logistic regression for the gender of the leader and linear regression for the proportion of women in the group), regressed the Gini coefficient on each mediator separately while controlling for treatment assignment (using ordinary least squares analyses) and computed the ACME for each mediator through the method described previously⁵⁵. Whereas the gender of the leader does not appear to significantly mediate the effect of treatment assignment on the Gini coefficient, the proportion of women in the group does (as explained in the results). We present the estimated ACME for the proportion of women in the group, the ADE and the total effect, with confidence intervals computed to account for clustering at the level of the group.

Equations (3) and (4) show the regression models used to estimate the ACME for the proportion of women in the group.

$$\text{Proportion of women}_g = \alpha + \beta_1 \text{quota}_g + e_{gt} \quad (3)$$

$$\text{Gini}_{gt} = \alpha + \text{Proportion of women}_g + \beta_1 \text{quota}_g + e_{gt} \quad (4)$$

Equations (5) and (6) show the regression models used to estimate the ACME for the gender of the leader at time t .

$$\text{Pr}(\text{Female leader}_{gt} = 1) = \text{logit}^{-1}(\alpha + \beta_1 \text{quota}_g) \quad (5)$$

$$\text{Gini}_{gt} = \alpha + \text{Female leader}_{gt} + \beta_1 \text{quota}_g + e_{gt} \quad (6)$$

Although we use linear models to estimate equations (4) and (6) for ease of interpretation, the causal mediation analysis produces the same results when overdispersed Poisson error models are used.

Ethics statement. The protocol for this study was reviewed and approved by the Institutional Review Board at the University of Colorado at Boulder, approval number 13-0198.

Reporting Summary. Further information on research design is available in the Nature Research Reporting Summary linked to this article.

Data availability

The datasets generated and analysed during the current study are available from the corresponding author on reasonable request.

References

52. Bolton, G. E., Katok, E. & Zwick, R. Dictator game giving: rules of fairness versus acts of kindness. *Int. J. Game Theory* **27**, 269–299 (1998).
53. Intons-Peterson, M. J. Imagery paradigms: how vulnerable are they to experimenters' expectations?. *J. Exp. Psychol. Hum. Percept. Perform.* **9**, 394–412 (1983).
54. West, B. T., Welch, K. B. & Galecki, A. T. *Linear Mixed Models* (Taylor & Francis, 2015).
55. Imai, K., Keele, L. & Yamamoto, T. Identification, inference and sensitivity analysis for causal mediation effects. *Stat. Sci.* **25**, 51–71 (2010).

Reporting Summary

Nature Research wishes to improve the reproducibility of the work that we publish. This form provides structure for consistency and transparency in reporting. For further information on Nature Research policies, see [Authors & Referees](#) and the [Editorial Policy Checklist](#).

Statistics

For all statistical analyses, confirm that the following items are present in the figure legend, table legend, main text, or Methods section.

n/a Confirmed

- ☐ ☒ The exact sample size (n) for each experimental group/condition, given as a discrete number and unit of measurement
- ☐ ☒ A statement on whether measurements were taken from distinct samples or whether the same sample was measured repeatedly
- ☐ ☒ The statistical test(s) used AND whether they are one- or two-sided
Only common tests should be described solely by name; describe more complex techniques in the Methods section.
- ☐ ☒ A description of all covariates tested
- ☐ ☒ A description of any assumptions or corrections, such as tests of normality and adjustment for multiple comparisons
- ☐ ☒ A full description of the statistical parameters including central tendency (e.g. means) or other basic estimates (e.g. regression coefficient) AND variation (e.g. standard deviation) or associated estimates of uncertainty (e.g. confidence intervals)
- ☐ ☒ For null hypothesis testing, the test statistic (e.g. F , t , r) with confidence intervals, effect sizes, degrees of freedom and P value noted
Give P values as exact values whenever suitable.
- ☒ ☐ For Bayesian analysis, information on the choice of priors and Markov chain Monte Carlo settings
- ☐ ☒ For hierarchical and complex designs, identification of the appropriate level for tests and full reporting of outcomes
- ☐ ☒ Estimates of effect sizes (e.g. Cohen's d , Pearson's r), indicating how they were calculated

Our web collection on [statistics for biologists](#) contains articles on many of the points above.

Software and code

Policy information about [availability of computer code](#)

Data collection

N/A

Data analysis

Data analysis was performed in R (version 3.4.4) using the standard base R packages and the following packages: lme4, mediate.

For manuscripts utilizing custom algorithms or software that are central to the research but not yet described in published literature, software must be made available to editors/reviewers. We strongly encourage code deposition in a community repository (e.g. GitHub). See the Nature Research [guidelines for submitting code & software](#) for further information.

Data

Policy information about [availability of data](#)

All manuscripts must include a [data availability statement](#). This statement should provide the following information, where applicable:

- Accession codes, unique identifiers, or web links for publicly available datasets
- A list of figures that have associated raw data
- A description of any restrictions on data availability

All data and code used for the analyses included in this paper are available from the corresponding author (KPA) upon reasonable request.

Field-specific reporting

Please select the one below that is the best fit for your research. If you are not sure, read the appropriate sections before making your selection.

- ☐ Life sciences ☒ Behavioural & social sciences ☐ Ecological, evolutionary & environmental sciences

For a reference copy of the document with all sections, see [nature.com/documents/nr-reporting-summary-flat.pdf](https://www.nature.com/documents/nr-reporting-summary-flat.pdf)

Behavioural & social sciences study design

All studies must disclose on these points even when the disclosure is negative.

Study description	This is a quantitative study analyzing the results of a lab-in-the-field experiment related to forest use decisions.
Research sample	The research sample includes 224 rural villagers in Indonesia, Tanzania, and Peru. Participants were 55% female with an average age of 39 years. The sampled villages were selected to resemble typical villages that would receive payments for ecosystem services (PES) interventions.
Sampling strategy	We recruited our sample from study sites associated with the Global Comparative Study on REDD+ led by the Center for International Forestry Research (CIFOR) in Indonesia, Peru, and Tanzania. By choosing our study sites from these samples of villages, we were also able to utilize existing relationships with local partner organizations through CIFOR in order to ensure good working relationships between our local partners and research subjects. We purposively sampled villages from these sites to achieve reasonable variation with respect to two community-level variables: poverty and distance to markets. We enlisted the help of community leaders to announce our research activity ahead of time, and encouraged our local research partners to ensure as broad participation as was possible with respect to gender and ethnicity. On the day of the activity in each village, participants self-selected into the experiment by arriving at our pre-arranged research location. We subsequently randomly assigned these participants into treatment and control groups.
Data collection	All data used in the paper were collected on paper. Forest user decisions were first recorded on decision cards by the participants themselves. The field staff checked the cards to make sure they were filled out correctly in each round of the experiment. Our field staff then entered all decision data into an excel spreadsheet. In addition, two independent observers documented participant behavior in each round of the experiment. Field staff also interviewed each participant individually before and after the experiment. The interview responses were entered on a paper questionnaire and later entered into an excel spreadsheet.
Timing	All field data used in the paper were collected between January 2014 and November 2014.
Data exclusions	One group of eight participants was excluded from this analysis because, due to errors in data entry, treatment assignment cannot be determined for this group.
Non-participation	Participation in the experiment was voluntary. None of the participants who enrolled in the experiment decided to drop out.
Randomization	We divided volunteers from each village into two groups, and randomly assigned one of two conditions to each of the groups involved in our experiment. Under the treatment condition, the group had a gender quota ensuring that at least 50% of the final list of participants were women.

Reporting for specific materials, systems and methods

We require information from authors about some types of materials, experimental systems and methods used in many studies. Here, indicate whether each material, system or method listed is relevant to your study. If you are not sure if a list item applies to your research, read the appropriate section before selecting a response.

Materials & experimental systems

n/a	Involved in the study
<input checked="" type="checkbox"/>	<input type="checkbox"/> Antibodies
<input checked="" type="checkbox"/>	<input type="checkbox"/> Eukaryotic cell lines
<input checked="" type="checkbox"/>	<input type="checkbox"/> Palaeontology
<input checked="" type="checkbox"/>	<input type="checkbox"/> Animals and other organisms
<input type="checkbox"/>	<input checked="" type="checkbox"/> Human research participants
<input checked="" type="checkbox"/>	<input type="checkbox"/> Clinical data

Methods

n/a	Involved in the study
<input checked="" type="checkbox"/>	<input type="checkbox"/> ChIP-seq
<input checked="" type="checkbox"/>	<input type="checkbox"/> Flow cytometry
<input checked="" type="checkbox"/>	<input type="checkbox"/> MRI-based neuroimaging

Human research participants

Policy information about [studies involving human research participants](#)

Population characteristics	We recruited our sample from study sites associated with the Global Comparative Study on REDD+ led by the Center for International Forestry Research (CIFOR) in Indonesia, Peru, and Tanzania. By choosing our study sites from these samples of villages, we were also able to utilize existing relationships with local partner organizations through CIFOR in order to ensure good working relationships between our local partners and research subjects. We purposively sampled villages from these sites to achieve reasonable variation with respect to two community-level variables: poverty and distance to markets. We enlisted the help of community leaders to announce our research activity ahead of time, and encouraged our local research partners to ensure as broad participation as was possible with respect to gender and ethnicity. On the day of the activity in each village, participants self-selected into the experiment by arriving at our pre-arranged research location. We subsequently randomly assigned these participants into treatment and control groups.
Recruitment	We enlisted the help of community leaders to announce our research activity ahead of time, and encouraged our local research

Recruitment

partners to ensure as broad participation as was possible with respect to gender and ethnicity. On the day of the activity in each village, participants self-selected into the experiment by arriving at our pre-arranged research location. Participants were organized into groups of eight individuals based on the time of their arrival at the research location and family membership (we made sure individuals from the same family did not participate in the same group).

Ethics oversight

The field-based data collection activities for this study followed a research protocol for human subjects that was reviewed and approved by the Institutional Review Board (IRB) at the University of Colorado at Boulder (Study# 13-0198).

Note that full information on the approval of the study protocol must also be provided in the manuscript.