# On the Direction of Innovation

Hugo Hopenhayn University of California at Los Angeles\* Francesco Squintani University of Warwick<sup>†</sup>

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#### Abstract

How are resources allocated across different R&D areas, i.e. problems to be solved? As a result of dynamic congestion externalities, the competitive market allocates excessive resources into those of high return, being those with higher private (and social) payoffs. Good problems are tackled too soon, and as a result the distribution of open research problems in the socially optimal solution stochastically dominates that of the competitive equilibrium. A severe form of rent dissipation occurs in the latter, where the total value of R&D activity equals the value of allocating all resources to the least valuable problem solved. Resulting losses can be substantial.

<sup>\*</sup>Economics Department, UCLA, Bunche Hall 9353, UCLA Box 951477, Los Angeles, CA 90095-1477, USA. I acknowledge support from NSF grant # 1757134

<sup>&</sup>lt;sup>†</sup>Economics Department, University of Warwick, Coventry CV4 7L, United Kingdom

## 1 Introduction

Innovation resources are quite unequally distributed across different research areas. This is true not only in the case of commercial innovations but also in our own fields of research. Some areas become more fashionable ("hot") than others and attract more attention. A quick look at the distribution of patenting by different classes since the 80's reveals significant changes in the distribution of patent applications: while early on the leading sector was the chemical industry followed closely by others, starting 1995 the areas of computing and electronics surpassed by an order of magnitude all other areas in patent filings. The so-called dot-com bubble is an example of what many considered excessive concentration in the related field of internet startups. This example suggests that innovation resources might be misallocated across different areas and perhaps too concentrated on some, yet to date almost no economic theory has been devoted to this question.

This shift in innovative activity is likely the result of technological, demographic, and other changes that introduce new sets of opportunities to exploit and problems to solve. As new opportunities arise, firms compete by allocating innovation resources across these opportunities, solving new open problems and thus creating value. The process continues as new opportunities and problems arise over time, and innovation resources get reallocated. We model this process, and characterize the competitive equilibrium, as well as the socially optimal allocations. Our main finding is that the market allocates researchers disproportionately to hot R&D lines, characterized by higher expected rates of return per unit of research input, and leads to an excessive turnover of

### researchers.<sup>1</sup>

We model this process as follows. At any point in time, there is a set of open problems (research opportunities) that upon being solved generate some social and private value v. This value is known at the time research inputs are allocated, and is the main source of heterogeneity in the model. The research side of the economy is as follows. There is a fixed endowment inelastically supplied—of a research input to be allocated across problems, that for simplicity we call researchers. The innovation technology specifies probabilities of discovery (i.e. problem solution) as a function of the number of researchers involved. Ex-ante, the expected value of solving a problem is split equally among the researchers engaged, consistently with a winner-takeall rule as in patent races, or with an equal sharing rule. Once a problem is solved, the researchers involved are reallocated to other problems at some cost. We consider both an environment where the set of problems is fixed, as well as a steady state with exogenous arrival of new problems. Firms compete by allocating researchers to the alternative research opportunities, to maximize value per unit input. As there is a large number of firms, we can equivalently assume that each researcher maximizes her value by choosing a research line. As a result, the value of joining any active research line is equalized.

The key source driving market inefficiency is differential rent dissipation resulting from competitive entry into research. This is due to the pecuniary externality imposed by a marginal entrant to all others involved in her research line. It is useful to contrast our results to models of patent races where there is a perfectly elastic supply of potential entrants in the race, and competitive

<sup>&</sup>lt;sup>1</sup>Hot R&D lines need not correspond to high-value innovations, because high value may often be associated with a low probability of success. Hot R&D may take the form of incremental innovations in a highly fertile R&D area.

forces drive average value down to the entry cost. With a concave discovery function, the average value exceeds the marginal value of an entrant, thus resulting in excessive entry. The gap between the average and marginal value is a reflection of the fact that part of the return to an entrant comes from a decrease in the expected returns of the remaining participants, the pecuniary externality.

In contrast, in our model we assume that the total research endowment to be allocated is inelastically supplied, and entry costs are the same across all research lines, so there cannot be excessive entry overall. But as we find, there will be excessive entry in some areas and too little in others, as well as excessive turnover.

It is useful to divide the sources of this misallocation between static and dynamic ones. The static source of misallocation arises as the pecuniary externality changes with the number of researchers in a research line. To illustrate this, consider the case where the probability of innovation is linear up to a certain number of researchers  $\overline{m}$  and constant thereafter, and there are two research lines: a "hot" one with high value, and one with low value. Furthermore, suppose that given the total endowment of researchers, more than  $\overline{m}$  enter into the former while less than  $\overline{m}$  in the latter one, so the average values are equalized. It follows immediately that there is excessive entry into the hot area, where there are negative pecuniary externalities, and too little in the low value one, where there are none.

This example suggests that the extent of pecuniary externalities can vary with scale, and will do so in general. As total discovery probability is bounded, the results described in the example will occur in some parameter region, and as a result there will be excessive entry into the higher value R&D areas. As we show in the paper, this distortion holds globally (there is excessive entry above a value threshold and too little below) for a canonical model of innovation considered in the literature.

We now turn to the dynamic sources of misallocation that can be orders of magnitude more important, as illustrated by our back-of-the-envelope calculations. The first dynamic source of misallocation arises from the cost of reallocation. When a researcher joins a research line and succeeds, this generates a capital loss to the remaining researchers, that must incur a new entry cost in order to switch to a new, equally valuable, research line. This externality grows with the number of researchers affected, and thus with the value v of innovation, leading to excessive entry into hot areas. The second source is more subtle. As a consequence of rent dissipation the value of entering any innovation line is equalized in the competitive equilibrium. In the eyes of competitors, there is no distinction between different open problems in the future, as they all give the same value. In contrast, a planner recognizes that better problems (i.e., those with higher v) have higher residual value, and thus carry a higher future option value if they are not immediately solved; the planner is less rushed to solve them.

We analyze a steady state allocation with an exogenous arrival of new problems and endogenous exit of existing ones, resulting from the allocation of researchers. These two forces determine a stationary distribution for open problems. High value problems are solved faster in the competitive equilibrium, due to the biases indicated above, so the corresponding stationary distribution has a lower fraction of good open problems. In addition, as the distribution of innovators is more skewed than in the optimal allocation, turnover is higher and so are reallocation costs. This leads to a severe form of rent dissipation, where in a competitive equilibrium the total value of R&D activity equals the value of allocating all resources to the least valuable problem solved. The magnitude of this distortion can be extremely severe, leading to very large welfare effects as shown by our simple calculations.

Throughout our analysis we assume that the private and social value of innovations is the same across research lines, or likewise that the ratio of private to total value is identical. We do this to abstract from some other important but more obvious sources of misallocation. As patents attempt to align private incentives with social value, they are of no use in solving the distortions that we consider. The source of market failure in our model is the absence of property rights on problems to be solved, which are the source of R&D value. Patents and intellectual property are no direct solutions to this problem as they entitle innovators to value once problems have been solved. Our research suggests that there might be an important role for the allocation of property rights at an earlier stage.<sup>2</sup>

The paper is organized as follows. The related literature is discussed in the next section. Section 3 provides a simple example to illustrate the main ideas in the paper. Section 4 describes the model and analyzes the static forces of misallocation. Section 5 considers the reallocation of researchers and

<sup>&</sup>lt;sup>2</sup>As for policy considerations, our finding suggests the desirability of non-market based incentives that rebalance remuneration across R&D lines, so as to subsidize R&D lines with less profitable or less feasible innovations. Existing R&D funding mechanisms include research grants, fiscal incentives on innovations or ongoing research, research prizes, and procurement. While often State-funded, R&D subsidization can also be funded by private consortia or donors (especially, when taking the form of research grants and prizes), and the tenure system in academic institutions also entails R&D subsidization. Because subsidies can be at least partially funded with levies collected on patent monopoly profits, the kind of policy intervention suggested here contains elements of cross-subsidization across R&D areas.

the dynamic sources of misallocation for a fixed set of problems. Section 6 considers the steady state with continuous arrival of new problems. Section 7 concludes.

### 2 Literature Review

Early literature (e.g., Schumpeter, 1911; Arrow, 1962; and Nelson, 1959) pointed at limited appropriability of the innovations' social value by innovators and at limited access to finances as the main distorting forces in R&D markets, both leading to the implication that market investment in R&D is insufficient relative to first best.<sup>3</sup> A large academic literature has developed to provide policy remedies, often advocating strong innovation protection rights and the subsidization of R&D, trading off against the distortions resulting from market power.<sup>4</sup>

Another known source of market inefficiency is caused by the sequential, cumulative nature of innovations. This so-called "sequential spillover" problem arises when, without a "first" innovation, the idea for follow-on innovations

<sup>&</sup>lt;sup>3</sup>According to Bloom et al. (2013) the social return to innovations is estimated to be twice as large as the private returns to innovators. Evidence of a funding gap for investment innovation has been documented, for example, by Hall and Lerner (2010), especially in countries where public equity markets for venture capitalist exit are not highly developed.

<sup>&</sup>lt;sup>4</sup>Wright (1983) compares patents, prizes, and procurement as three alternative mechanisms to fund R&D. Patents provide incentives so that they exert R&D effort efficiently, as they delegate R&D investment decisions to innovators (i.e., to the "informed parties"), but they burden the market with the IP monopoly welfare loss. Kremer (1998) suggests an ingenious mechanism based on the idea of patent buyout, to design a prize system that provide efficient R&D investment incentives. Cornelli and Schankerman (1999) show that optimality can be achieved using either an up-front menu of patent lengths and fees, or a renewal fee scheme. Boldrin and Levine (2008) provocatively challenge the views that patents are needed to remunerate R&D activity, when innovations are embodied in costly replicable capital or human capital.

cannot exist, and the follow-on innovators are distinct from the first innovator (see Horstmann et al., 1985, and Scotchmer, 1991). An innovation in the sequence will typically reduce the rents of previous innovators, hence having a negative competitive effect, and contribute to the value of future ones, as well as that of consumers, hence having a positive spillover effect. In the absence of direct transfers, patent-like mechanisms can be used to trade off innovations at different points in the ladder.<sup>5</sup>

More generally, the misalingment between an innovation's private and social returns is the result of negative competitive effects ("rent stealing") and positive spillover effects to other innovators, firms and consumers.<sup>6</sup> Bloom et al. (2013) show that technological positive spillovers tend to dominate, and as a result social rates of return are twice as high compared to private ones. This implies that, on average, innovations are underprovided by the market, and this has been the driving concern of innovation policy discussions.

These inefficiencies notwithstanding, these forces can also lead to biases in the direction of innovations, because of differences in the degree of appropriability or financial needs, as argued by some recent papers in the literature. Most of these have centered on the scope of the innovations pursued, basic vs applied, or extensive vs. incremental. An early paper by Jovanovic and Rob (1990) considers the role of intensive and extensive search. Budish et al. (2015) investigate whether private research investments are distorted away

<sup>&</sup>lt;sup>5</sup>For discussions about patent design in these settings see Green and Scotchmer (1995), Scotchmer (1996), O'Donoghue et al. (1998), O'Donoghue (1998), Denicoló (2000). For a mechanism design approach ,see Hopenhayn et al. (2006). Sequential innovations can also make the timing of innovation disclosure inefficient (see, for example, Matutes et al., 1996, and Hopenhayn and Squintani, 2016).

<sup>&</sup>lt;sup>6</sup>For example, these can also arise as a result of "horizontal" market value complementarities or substitutabilities among innovations (see Cardon and Sasaki, 1998, and Lemley and Shapiro, 2007, for example).

from long-term projects. Akcigit et al. (2020) consider the tradeoff between basic and applied research in a general equilibrium model of technical change, while Akcigit and Kerr (2018) consider the tradeoff between internal innovation by incumbents and external innovation of new entrants. Hopenhayn and Mitchell (2001) examine the case where innovations differ in terms of the prospects for follow-up innovations.

These considerations are obviously very important, however our paper focuses on a different source of inefficiency, that holds even when innovators receive the full social value of their innovations. This inefficiency arises from the fact that innovators pursue their research simultaneously, so the success of one crowds out the potential success of others. Our paper is thus closer to the literature on patent races (e.g., Lowry, 1979, and Reinganum, 1982).

A general conclusion from this literature is that there is excessive entry into innovation as a result of this negative spillover, driving to zero the rents of potential innovators ("rent dissipation"). Our research differs from this literature in two important ways. First, we focus on the allocation of a fixed set of innovators to alternative patent races, as opposed to a perfectly elastic supply of resources on a single race. Secondly, we examine sequences of patent races, as in the sequential innovation case. Our focus, of course, is on the allocation of these resources across different patent races. In line with the results of rent dissipation, we find that competition drives all rents to that of the marginal innovations, or what we call "differential rent dissipation," as a result of overcrowding in certain areas of research and undercrowding in

### others.<sup>7,8</sup>

Our paper is also related to the literature on congestion. Our static misal-location force can be related to the study of the so-called "price of anarchy" in the congestion games developed by Rosenthal (1973). These games model a traffic net, in which drivers can take different routes to reach a destination, and routes get easily congested. In the optimal outcome, the drivers coordinate in taking different routes, whereas in equilibrium they excessively take routes that would be faster if they were not congested by suboptimal driving choices. Models of search with frictions have also focused on the role of congestion, mostly in connection to the single market case. Directed search models (e.g., Shimer, 1996, and Moen, 1997) consider the allocation of workers to heterogeneous firms with different productivities, which is closer to our setting. In contrast to our setting, the competitive equilibrium allocation is efficient. The key difference is that while firms have property rights for productive positions in models of directed search, there are no property rights for open problems in our setting. In our setting.

Bryan and Lemus (2017) provide a valuable general framework on the direc-

<sup>&</sup>lt;sup>7</sup>The idea of rent dissipation leading to excessive entry in models of product differentiation was considered in the seminal by Spence (1976) and Dixit and Stiglitz (1977), in a paper by Mankiw and Whinston (1986) and more recently by Dhingra and Morrow (2019). The latter paper examines also the role of selection on productivity, which is somewhat related to the determination of the extensive margin of research areas that we also consider.

<sup>&</sup>lt;sup>8</sup>Further distantly related to our work, there is also a literature studying the welfare effects of complementarities and substitutabilities among different research approaches to achieve the same innovation (e.g., Bhattacharya and Mookherjee, 1986; Dasgupta and Maskin, 1987; Letina, 2016). Of course, this is different from the analysis of this paper, which considers several innovations, without distinguishing different approaches to achieve any of them.

<sup>&</sup>lt;sup>9</sup>Similar results are obtained for the allocation of parking space in Anderson and De Palma (2004).

<sup>&</sup>lt;sup>10</sup>Mortensen (1982) had already proven the efficiency of allocations in the case of a single patent race, when property rights over the innovation opportunity are assigned.

tion of innovation that encompasses the models cited here, as well as models of horizontal spillovers and of sequential innovation. Building on the interaction across these different kinds of spillovers, they use their framework to assess when it is optimal to achieve incremental innovations versus large step innovations, and show that granting strong IP rights to "pioneer patents" may lead to distortions in the direction of R&D. They also identify market distortions that are distinct from the market inefficiency identified here.<sup>11</sup>

Finally, there are some papers that build on our paper's insights. Lee (2020) considers n innovators and two research lines to show that if the high value innovation is more difficult, it may attract fewer researchers than in the first best. This is analogous to our results for the case of heterogeneous arrival rates in a model of Poisson arrival that we derive in the Online Appendix. Moraga-Gonzàlez et al. (2019) consider a market with a leader and n challengers. Each challenger attempts to become the market leader by achieving a quality innovation. Each allocates R&D effort between two projects, that differ in terms of profits, difficulty and social value. The winner of the challengers' R&D race is determined according to a contest success function. They find that competitive equilibrium is inefficient for two reasons: (i) firms overinvest in the project with higher expected profitability, and (ii) they underinvest in the more socially desirable project. A merger alleviates the former distortion, but not the latter.

Also Chen et al. (2018) consider an incumbent and n challengers. They

<sup>&</sup>lt;sup>11</sup>These distortions are demonstrated in a model with costless switching of researchers across R&D lines, and without duplication of efforts in R&D races, so that it is optimal to concentrate all R&D resources on the most valuable R&D line, to then move on to the second most valuable one after the first innovation is discovered, and so on and so forth. Under these assumptions, our paper's market inefficiency that innovators overinvest in the most valuable R&D line may not arise.

study the effect of patentability standards on R&D efforts, entry decisions, and direction of innovation. Each challenger allocates effort between two possible R&D lines, one of known returns, and one of uncertain returns. The winner of the challengers' race is determined by the first arrival of independent Poisson processes with arrival rates function of each firm's effort. They find that R&D efforts and the number of entrants are too low in equilibrium, relative to the first best. Interestingly, they find that firms are biased toward (against) innovation in the risky direction when the patentability standard is below (above) some threshold.

## 3 A simple example

There are two problems with private and social values  $z_H > z_L$ , and two researchers to be allocated to finding their solution. In any of the problems, the probability of success with one researcher is p and with two is q > p. We assume that q - p < p, capturing the idea that there is congestion or superfluous duplication of efforts. This assumption holds with slack in the case of independence, where  $q = 2p - p^2 < 2p$ . We examine optimal and competitive allocations with one and two periods.

<sup>&</sup>lt;sup>12</sup>Our assumptions on congestion do not rule out correlation across innovation arrival rates, nor technological spillovers across R&D firms. We only assume that the probability of innovation with two competitors is less than twice the probability of success with one innovator. In other terms, a researcher is unhappy that a competitor starts researching on her same R&D project, turning her investigation into a race.

### 3.1 One Period Case

Consider first the optimal allocation. Both researchers are allocated to H iff  $qz_H \geq p(z_L + z_H)$  or likewise:

$$(q-p)z_H \ge pz_L,\tag{1}$$

with a straightforward interpretation.

For the competitive case, we assume that if two researchers are allocated to H, then expected payoffs for each are  $\frac{1}{2}qz_H$ . This would happen, for instance, in a patent race where all value accrues to the first to solve the problem. The necessary and sufficient condition for both researchers to work on the H problem is that

$$\frac{1}{2}qz_H \ge pz_L. \tag{2}$$

It is easy to verify that condition (43) implies (44), so the competitive allocation will always assign both researchers to H when it is optimal, but might do so also when it is not.<sup>13</sup>

The difference between these two conditions can be related to the pecuniary externality ("market stealing effect") caused by entry into the H problem, that equals  $(p-q/2)z_H$ . Note that here the externality is not present when entering into the L problem, since there will be at most one researcher there. In the more general setting that we examine below with multiple research inputs, this externality will occur for more than one research line, and its relative strength is a key factor in determining the nature of the bias in the competitive

<sup>&</sup>lt;sup>13</sup>We show in the Online Appendix that this result generalizes if researchers' ability is heterogeneous. This finding may be suggestive for future research on mergers and the direction of innovation, because mergers usually lead to improved economies of scale and efficiency.

allocation.

Another interpretation of this external effect is value burning. In the more general setup with many researchers that we examine below, the expected value of solving different research problems is equalized to the least attractive active one. All differential rents from solving more attractive problems are dissipated.

### 3.2 Two Period Case

As above, in each period researchers can be allocated to the unsolved problems. In case both succeed in the first period, then there are no more problems to solve. If one problem is solved in the first period, then in the optimal as well as in the competitive allocation both researchers are assigned to solve the remaining one.

To compare the equilibrium and optimal allocations, it is convenient to decompose total payoffs of the alternative strategies into first and second period payoffs. The second period problem is a static one. If only one problem is left, then the two researchers will be assigned to it. If the two problems remain to be solved, we will assume for simplicity that condition (43) holds, so that both researchers are assigned to the H problem. Denote by  $w_{nt}$  the total expected payoffs in each period t = 1, 2, when assigning  $n \in \{1, 2\}$  researchers to the H problem in period one. We can write

$$w_{21} = qz_H, \ w_{22} = q[(1-q)z_H + qz_L],$$
  
 $w_{11} = p(z_H + z_L), \ w_{12} = q[(1-p)z_H + pz_L - p^2z_L].$ 

The difference in first period payoffs is identical to the calculation in the static

case. Consider now second period payoffs. The terms in brackets represent the expected value of the problems that remain to be solved. We call this the option value effect: as the planner has the option of solving problems in the second period, the planner recognizes that if they are not solved in the first period, then there is a residual value. This value is higher when the problem that remains to be solved is H. Ignoring the quadratic term (which becomes irrelevant in the continuous time Poisson specification that follows), it is the case that  $w_{12} > w_{22}$ , so the incentives for allocating initially both researchers to H is weaker than in the static case.

Consider now the competitive allocation. Assuming one player chooses H, and letting  $v_{2t}$  represent expected payoffs in period t for the other player when also choosing H and  $v_{1t}$  when choosing L, it follows that

$$v_{21} = \frac{1}{2}qz_H, \ v_{22} = \frac{1}{2}q[(1-q)z_H + qz_L] = \frac{1}{2}w_{22},$$
  
$$v_{11} = pz_L, \ w_{12} = q[(1-p)z_H + pz_L - p^2z_L] = \frac{1}{2}w_{12}.$$

Again we are assuming here that in the second period if both problems remain, then the two players will choose H. The difference  $v_{21} - v_{11}$  is identical to the one for the one period allocation. As shown above, and ignoring the quadratic term, the difference  $w_{22} - w_{12}$  is negative, mitigating the gain from choosing H in the first period as in the optimal allocation. However, this difference here is divided by two. The reason is that the deviating agent does not internalize the value that leaving a better mix of problems to be solved for the second period has for the other researcher, while the planner does. In the more general setting that follows, as the number of players gets large, the dynamic effect vanishes from the competitive allocation condition, while it remains essentially

unchanged in the planner's problem. The dynamic effect tilts the incentives in the competitive case towards the problem H, relative to the optimal allocation.

It is straightforward to find parameter values where: (1) In the static allocation it is optimal to allocate both researchers to the H problem; (2) In the two period case it is optimal to diversify, while specialization occurs in the competitive allocation. As an example, this will happen when  $z_H = 3$ ,  $z_L = 1$ , p = 3/8 and q = 1/2.

The static allocation problem considered in Section 3.1 can be reinterpreted as a multi-period problem where researchers are fully specialized, so no reallocation takes place. Probabilities q and p should then be interpreted as those corresponding to final success.

## 4 Assignment without Reallocation

In this section, we lay out the basic model used in the rest of the paper. and consider a general form of the static allocation problem discussed in Section 3.1.

There is a continuum of problems or R&D lines, with one potential innovation each. Upon discovery, an innovation delivers value z that is distributed across research lines with cumulative distribution function F, which we assume to be twice differentiable. To isolate the findings of this paper from the well-known effects discussed earlier, we assume that the social value of an innovation coincides with the private value z.<sup>14</sup> There is a mass M > 0

 $<sup>^{14}</sup>$ The expected present discounted value  $z_j$  of the patented innovation j does not necessarily equal the market profit for the patented product, net of development and marketing costs. It may also include the expected license fees paid by other firms which market improvements in the future, or the profit for innovations covered by continuation patents.

of researchers, who are allocated to the different R&D lines according to a measurable function m. For each innovation of value z, we denote by m(z) the mass of researchers competing for the discovery of that innovation. Hence, the following resource constraint needs to be satisfied:

$$\int_0^\infty m(z)dF(z) \le M. \tag{3}$$

For each innovation z, the probability of discovery is P(m(z)). The function P is strictly increasing, concave, and such that P(0) = 0. The assumption that P is concave is the continuum analog of the congestion assumption q < 2p of the example with two firms and two innovations of the previous section.<sup>15</sup>

The expected payoff of participating in an R&D line with value z and a total of m(z) researchers is given by U(z,m(z)) = P(m(z))z/m(z). As we show below, these payoffs can be interpreted as a winner-take-all patent race where all participating researchers have equal probability of being first to innovate. Our model can thus be interpreted as an extension of the standard patent race to multiple lines. While that literature considers a single race with a perfectly elastic supply of researchers/firms with some entry/opportunity cost, we consider here the opposite extreme where a fixed supply of research inputs M must be allocated across multiple innovations. <sup>16</sup>

Thus, our model is compatible with standard sequential models of innovation, both those assuming that new innovations do not displace earlier ones from the market, as in the models following Green and Scotchmer (1995), and those assuming the opposite, as in the quality ladder models that follow Aghion and Howitt (1992).

 $<sup>^{15}</sup>$ We conjecture that our results generalize to an S-shaped function P with a convex region, by taking the concave envelope. Our equilibria would select allocations in the concave part of the original function P, eliminating other sources of potential coordination failure that might lead to zero entry.

<sup>&</sup>lt;sup>16</sup>Obviously, with perfectly elastic supply the problem trivializes, as there would be no connection between entry decisions into different research areas. We consider the opposite extreme to emphasize the tradeoff in allocating research inputs across different research lines, but our results should also hold for intermediate cases.

In a competitive equilibrium, expected payoffs P(m(z))z/m(z) are equalized among all active lines, where m(z)>0. We call this differential rent dissipation in analogy to absolute rent dissipation in the standard patent race literature. In contrast, in the optimal allocation  $\tilde{m}$  that maximizes  $W(\tilde{m})=\int_0^\infty z P(\tilde{m}(z))dF(z)$ , the marginal contributions  $P'(\tilde{m}(z))z$  are equalized for all active lines.

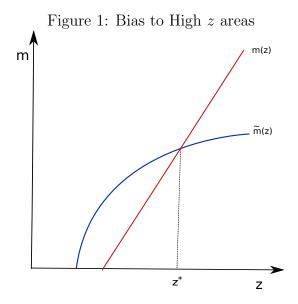
In a competitive equilibrium, a marginal researcher contributes P'(m)z to total value but gets a return P(m)z/m which is greater, as a result of the concavity of P. The difference P(m)z/m - P'(m)z is the pecuniary externality inflicted on competing innovators. Relative to the value created, this externality is given by:

$$\frac{P(m(z))}{P'(m(z))m(z)} - 1 = \frac{1}{\varepsilon_{Pm}} - 1,\tag{4}$$

where the first term corresponds to the inverse of the elasticity of discovery with respect to the number of researchers. It is immediate to see that the competitive allocation is optimal if and only if this external effect is the same across research lines. Given that differential rent dissipation implies an increasing function m(z), this condition holds only when the elasticity of discovery is independent of m, i.e., when the discovery function  $P(m) = Am^{\theta}$ , for some constant A.<sup>17</sup>

When this condition does not hold, the direction of the bias depends on how this external effect varies with m. Intuitively, when it increases (i.e., the elasticity of the discovery function is decreasing in m), there is excessive concentration in high z areas, as we show below. We say that the *competitive* 

<sup>17</sup> Note, however, that since P is bounded by 1, this function can only hold for a range where  $m^{\theta} \leq 1/A$ , and beyond this range the elasticity must be zero.



equilibrium is biased to higher z ("hot") research lines when the competitive and optimal allocations m and  $\tilde{m}$  satisfy the single crossing condition shown in Figure 1. Formally, there exists a threshold  $\bar{z}$  such that  $m(z) < \tilde{m}(z)$  for  $z < \bar{z}$  and  $m(z) > \tilde{m}(z)$  for  $z > \bar{z}$ . Further, when this condition holds, it is also the case that the smallest active R&D line innovation value is higher in equilibrium than in the first best; i.e., that  $\tilde{z}_0 = \inf_z \{\tilde{m}(z) > 0\} \le z_0 = \inf_z \{m(z) > 0\}$ . The following Proposition gives conditions for this to hold.

**Proposition 1.** In the absence of reallocation, the competitive equilibrium is biased to higher z areas when the elasticity of discovery is decreasing in m.

*Proof.* See the Appendix. 
$$\Box$$

While the condition in this Proposition might appear somewhat restrictive, it holds in the canonical model of innovation used in the patent race literature, as we show below. Moreover, as P(m)/m is bounded by 1, the elasticity must converge to zero as  $m \to \infty$ , so it must decrease in some region.

### Stationary Innovation Process

The above setting can be embedded in a dynamic environment as follows. Let t denote the random time of discovery and p(t;m) the corresponding density when m researchers are assigned from time zero to a research line of value z. The expected utility for each of them is given by

$$U(z;m) = \int_0^\infty \left(\frac{z}{m}\right) e^{-rt} p(t;m) dt.$$

Expected payoffs are divided by m since each innovator is equally likely to win the race and there are m researchers engaged in the race, p(t;m) denotes the density of discovery at time t. Letting  $P(m) \equiv E[e^{-rt};m] = \int_0^\infty e^{-rt} p(t;m) dt$ , we can write U(z;m) = zP(m)/m, which is identical to the formulation given above. It is important to emphasize that, while time is involved in the determination of payoffs, we are assuming here that, once the discovery z is made, the m researchers involved become idle, and cannot be reallocated to other research lines. The following sections relax this assumption, and considers explicitly the problem of reallocation.

We specialize now the setting to a stationary environment that is standard in the canonical models discussed in the introduction. Let  $\lambda(m)m$  denote the hazard rate for discovery at any moment of time, so that  $p(t;m) = \lambda(m)me^{-\lambda(m)mt}$ . Assume that  $\lambda(m)m$  is increasing and concave, and that  $\lambda(0) = 0$ . It follows easily that

$$P(m) = \frac{\lambda(m)m}{r + \lambda(m)m}$$

is concave, and that the elasticity of P with respect to m is

$$\epsilon_{Pm} = \left(\frac{r}{r + \lambda(m)m}\right) (1 - \epsilon_{\lambda m}),$$

where  $\epsilon_{\lambda m}$  denotes the elasticity of  $\lambda$  with respect to m,  $-\lambda'(m)m/\lambda(m)$ . Then, Proposition 2 immediately follows:

**Proposition 2.** If the elasticity  $\epsilon_{\lambda m}$  is weakly increasing in m, then the competitive allocation is biased to high z lines.

We can interpret the elasticity  $\varepsilon_{\lambda m}$  as the market stealing externality per unit of value created:  $\lambda(m)m/\lambda'(m)$ . The condition given in Proposition 2 then states that this externality increases with z. Note also that this is a sufficient but not necessary condition, as the first term is decreasing in m. Proposition 2 applies to the canonical R&D models such as the ones discussed in the literature, where  $\lambda(m) = \lambda m$  (i.e., discovery is independent across participants in a patent race), and the elasticity  $\epsilon_{\lambda m} = 1$ . Each active research line can be thus interpreted as a patent race, where arrival rates are given by independent Poisson processes with rate  $\lambda$ , and the first to innovate gets the rights to the full payoff z. More generally, the result applies for the constant elasticity case where  $\lambda(m) = \lambda m^{-\theta}$ , for  $0 \le \theta < 1$ . For the canonical model of patent races where  $\theta = 0$ , an explicit solution for the equilibrium and optimal allocations is given below.

**Proposition 3.** Suppose that there is a continuum of  $R \mathcal{E}D$  lines, whose innovation discoveries are independent events, equally likely among each engaged researcher, with time constant hazard rate  $\lambda$ . Then, the equilibrium and optimal

allocation functions are

$$m(z) = \frac{z - z_0}{\pi}$$
, for all  $z \ge z_0 = r\pi/\lambda$  (5)

$$\tilde{m}(z) = \frac{r}{\lambda} \left( \sqrt{\frac{z}{\tilde{z}_0}} - 1 \right), \quad \text{for } z \ge \tilde{z}_0 = r\mu/\lambda,$$
 (6)

where  $\pi$  is the equilibrium profit of each  $R \mathcal{E} D$  line, and  $\mu$  is the Lagrange multiplier of the resource constraint. In equilibrium, innovators over-invest in the hot  $R \mathcal{E} D$  lines relative to the optimal allocation of researchers: there exists a threshold  $\bar{z}$  such that  $m(z) < \tilde{m}(z)$  for  $z < \bar{z}$  and  $m(z) > \tilde{m}(z)$  for  $z > \bar{z}$ .

*Proof.* See the Appendix. 
$$\Box$$

Importantly, this result demonstrates the market bias that is theme of this paper (that competing firms over-invest in hot R&D lines) within a canonical dynamic model that may be related with the many R&D models since Loury (1979) and Reinganum (1981) that are built on the assumption of exponential arrival of innovation discoveries.<sup>18</sup>

To get a sense of the possible size of this distortion, we perform a simple back-of-the-envelope calculation. Suppose that innovation values are distributed according to a Pareto distribution of parameter  $\eta > 1$ , so that  $F(z) = 1 - z^{-\eta}$  for  $z \geq 1$ . As proved in the Appendix, when  $\lambda(m) = \lambda$  and  $\eta > 1$ , in an interior allocation where  $\tilde{z}_0 > 1$ , the welfare gap is:

<sup>&</sup>lt;sup>18</sup>Specifically, it is possible to formulate an "oligoplistic" version of our dynamic model with n R&D firms, and each firm i hiring a mass  $m_i(z)$  of researchers to allocate to an R&D line z. This results in an arrival rate of  $\lambda m_i(z)$  for each innovation z to each firm i. The hiring choices of each firm i reproduce the same functional forms of the effort choices in Loury (1979) and subsequent papers built on the assumption of exponential arrival of innovations. Our model with a continuum of atomistic competitors can be understood as the limit case for  $n \to \infty$  of this oligopolistic game.

Figure 2: Plot of the welfare wedge  $W(m)/W(\tilde{m})$ .

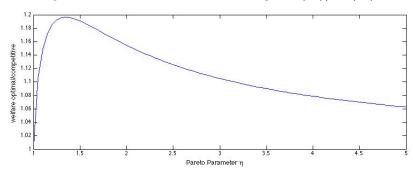
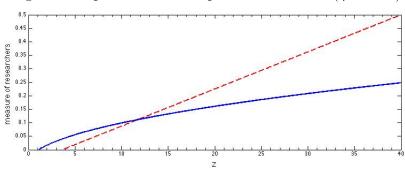


Figure 3: Equilibrium and Optimal Allocation ( $\eta = 1.35$ )



$$\frac{W(\tilde{m})}{W(m)} = \frac{\eta}{\eta - 1} \left(\frac{\eta - 1}{2\eta - 1}\right)^{1/\eta}.$$

This ratio is plotted in Figure 2. It is negligible for  $\eta$  close to 1, but quickly increases as  $\eta$  grows, so that  $W(\tilde{m})/W(\tilde{m})-1$  reaches its maximum of about 20% for  $\eta$  close to 1.35 to then slowly decrease and disappear asymptotically as  $\eta \to \infty$ . Figure 3 gives the corresponding equilibrium and optimal allocations. The solid line corresponds to the optimal allocation and the dashed line to the equilibrium.

### Heterogeneous arrival rates and flow costs

We have assumed here that arrival rates are the same for all research lines. Our results can be extended for heterogeneity where the attractiveness of R&D lines is not determined only by the innovations' expected market values, but also by the ease of discovery. Letting  $\lambda_j$  be the discovery arrival rate of an innovation j with value  $z_j$ , we obtain  $P_j(m_j) = m_j \lambda_j / [r + m_j \lambda_j]$ . Ordering innovations j by the product  $\lambda_j z_j$ , it follows that the competitive equilibrium is biased to higher values, as shown in the Online Appendix. In particular, this implies that if all R&D lines j have the same value z but differ in ease of innovation, there will be excessive entry into those with high  $\lambda_i$ . Further, the Online Appendix shows how to generalize the analysis to allow for heterogeneous flow research costs  $\kappa_i$  across innovations. This allows us to provide a general definition of "hot" R&D areas, which includes easy problems or those that require a lower cost to solve. In that sense, our model is also consistent with a bias to smaller innovations or the low-hanging fruit. In sum, we say that the bias with which we are concerned is to high return R&D lines, i.e., lines j with high flow expected return  $\lambda_j z_j - \kappa_j$ .

### Quality Ladders

Starting with the work of Grossman and Helpman (1991) and Aghion and Howitt (1992), and the subsequent model by Klette and Kortum (2004), quality ladders have been a workhorse model in the literature on sequential innovation. We show that our previous model can be easily inscribed in the context of a quality ladder. Suppose goods/quality ladders are indexed by i in the unit interval, and that for each good i there is an outstanding qual-

ity q(i) interpreted as its social value flow. In addition, each quality ladder i has an opportunity of improvement z(i) distributed according to F(z) that when attained increases quality q(i) by rz(i), where r is the common rate of discount. Given the cumulative nature of innovation, the present discounted social value of this improvement is z(i). The technology for innovation is as described above, where each innovator assigned to a quality ladder makes the discovery with Poisson intensity  $\lambda$ , and obtains a value  $\alpha z(i)$ , where  $0 < \alpha \le 1$ . An allocation of innovators is an assignment m(z), as a function of the quality of the innovation, where  $\int m(z)dF(z) = M$ , with an average arrival rate per quality ladder  $\lambda M$ . If we further assume that step increases are i.i.d., setting  $\alpha = \frac{r}{r + \lambda M}$  corresponds to the case where innovators appropriate the flow of surplus created rz(i) only until a new innovation occurs, as is commonly assumed in this literature.

## 5 Dynamic Allocation

We extend our previous analysis by allowing the mobility of researchers once a research line is completed. As before, we assume there is a unit mass of research areas (the problems to be solved) with continuous distribution F(z), and there is an inelastic supply M of researchers. While here the set of problems is fixed, Section 6 considers a steady state with entry of new problems. Throughout this section, we assume that  $\lambda(m)$  is twice continuously differentiable,  $\lambda(m)m$  is strictly increasing and strictly concave, and  $\lambda(0) = 0$ . These assumptions imply that the arrival rate per researcher  $\lambda(m)$  is decreasing, i.e., there is instantaneous congestion.<sup>19</sup> Researchers are free to move across dif-

<sup>&</sup>lt;sup>19</sup>Strict concavity implies that the arrival rate does not scale linearly with innovation, which can also capture duplication of innovation effort. In the process of achieving a

ferent problems, so the equilibrium and optimal allocations determine at any time t the number of researchers m(t,z) assigned to each line of research z. This assignment, together with the results of discovery, implies an evolution for the distribution of open problems G(t,z), where

$$\partial G(t,z)/\partial z = -\int^{z} \lambda(m(t,s))m(t,s)G(t,ds)$$
 (7)

with G(0,z) = F(z). An allocation is feasible if at all times the resource constraint:

$$\int m(t,z)G(t,dz) \le M \tag{8}$$

is satisfied.

## Equilibrium

Because the set of undiscovered innovations shrinks over time, it is never the case that innovators choose to move across R&D lines in equilibrium, nor that it is optimal to do so, unless the R&D line in which the researchers are engaged is exhausted as a consequence of innovation discovery. Indeed, the mass of researchers assigned to a particular line or research z will increase over time. Because mobility is free, the value of participating in any research line z at time t is equated to some value w(t) whenever m(t,z) > 0. The value v(t,z) of joining research line z at time t follows the Bellman equation:

$$rv(t,z) = \lambda(m)m\left(\frac{z}{m} + w(t) - v(t,z)\right) + v_t(t,z). \tag{9}$$

patentable innovation, competing innovators often need to go through the same intermediate steps (see, for example the models of Fudenberg et al., 1983, and Harris and Vickers, 1985), and this occurs independently of every other innovators' intermediate results, which are jealously kept secret. Hence, the arrival rate of an innovation usually does not double if twice as many innovators compete in the same R&D race.

The first term represents the result of discovery which gives the researcher the value z with probability 1/m, and the change in value w(t) - v(t, z). The second term represents the change in value that occurs over time as the number of researchers allocated to every line increases. An equilibrium is given by an allocation m(t, z) and distribution of open problems G(t, z), together with values v(t, z) and w(t) such that:

- 1. The allocation m and distribution G satisfy equations (7) and (8);
- 2. The value function v(t, z) satisfies the functional equation (9) and  $v(t, z) \le w(t)$  with strict equality when m(t, z) > 0.

Because the value of active research lines is equalized, v(t,z) = w(t) and  $v_t(t,z) = w'(t)$ . As a result, equation (9) simplifies to:

$$rv(t,z) = \lambda(m)m\left(\frac{z}{m}\right) + w'(t), \tag{10}$$

and since this value is equated across active research lines, it follows that  $\lambda(m(t,z))z$  must be equal, too. This corresponds to the *instantaneous* value of participating in research line z, and because of free mobility, it must be the same across all active research lines. Differentiating this expression with respect to z, it follows that

$$m_z(t,z) = -\frac{\lambda(m(t,z))}{\lambda'(m(t,z))z}. (11)$$

This equation can be integrated starting at a value  $z_0(t)$  where  $m(t, z_0(t)) = 0$ , and  $z_0(t)$  is the unique threshold where the resource constraint

$$\int_{z_0(t)} m(t, z(t)) G(t, dz) = M$$
 (12)

is satisfied. As the mass of G decreases over time, it also follows that the threshold  $z_0(t)$  decreases. We have proved the following result.

**Proposition 4.** The equilibrium allocation is the unique solution m(t, z) of equation (11), and is such that m(t, z) > 0 if and only if  $z > z_0(t)$ , where the threshold  $z_0(t)$  is determined by equation (12).

## **Optimal Allocation**

Consider an allocation  $\tilde{m}(t,z)$ . At time t, this gives a flow of value  $\lambda(\tilde{m}(t,z))z$ . Integrated over all active research lines and time periods, it gives the objective function:

$$U = \max_{\tilde{m}} \int e^{-rt} \int \lambda(\tilde{m}(t,z))\tilde{m}(t,z)zG(t,dz)dt.$$
 (13)

The optimal allocation maximizes (13) subject to the resource constraint (8) and the law of motion (7). The latter is more conveniently expressed by the change in the density:

$$\partial g(t,z)/\partial t = -\lambda(m(t,z))m(t,z).$$

The formal expressions for the Hamiltonian are given in the Online Appendix. Letting u(t) denote the multiplier of the resource constraint and v(t,z) the one corresponding to this law of motion, we can write the functional equation:

$$r\tilde{v}(t,z) = \max_{\tilde{m}} \lambda(\tilde{m})\tilde{m}[z - \tilde{v}(t,z)] - u(t)\tilde{m} + \tilde{v}_t(t,z), \text{ for all } z \ge \tilde{z}_0(t).$$
 (14)

Equation (14) represents the value of an unsolved problem of type z at time t. It emphasizes that problems are indeed an input to innovation, and as can be easily shown the value of an open problem increases with z. Note the contrast

to the private value v(t, z), which is equal for all z as a result of the differential rent dissipation: in the eyes of competing innovators, all problems become equally attractive and valuable. The value function defined by (14) can also be interpreted as part of a decentralization scheme where property rights are assigned for each problem z, and the owner of each open problem chooses the number of researchers to hire at a rental price u(t). This interpretation highlights the source of market failure in our model precisely due to the lack of such property rights.<sup>20</sup>

The solution to the maximization problem in equation (14) gives:

$$[\lambda'(\tilde{m}(t,z))\tilde{m}(t,z) + \lambda(\tilde{m}(t,z))][z - \tilde{v}(t,z)] = u(t). \tag{15}$$

Comparing to the equilibrium condition where  $\lambda(m(t,z))z$  is equalized reveals the two key sources of market failure that were illustrated in our simple example in Section 3. The first one is that the planner internalizes congestion (i.e., the market stealing effect), which is why payoffs are multiplied not just

$$\lambda(m(p,t))p = u(t).$$

The owner of research opportunity solves:

$$rv(z,t) = \max_{p} \lambda(m(p,t))m(p,t)(z-p-v(z,t)) + v_t(z,t).$$

Substituting for m(p,t) gives

$$rv(z,t) = \max_{p} \lambda(m(p,t))m(p,t)(z-v(z,t)) - m(p,t)u(t) + v_t(z,t),$$

which is equivalent to functional equation (14). It follows immediately that the first order conditions of this problem are identical to (15).

<sup>&</sup>lt;sup>20</sup>This formulation can also be used to establish a connection with directed search. Consider the following market mechanism. A firm with value z offers a prize p(z) to whomever develops first its research opportunity z. Joining this race gives a researcher the flow value  $\lambda(m(z))p(z)$ , which in equilibrium is equated at time t across all active areas to a value u(t). This equivalence defines implicitly m(p,t) by

by the arrival rate  $\lambda$ . It is useful to rewrite the term in brackets as:

$$\lambda(\tilde{m}(t,z))[1-\varepsilon_{\lambda m}]. \tag{16}$$

Note the parallel to the results in the case without reallocation considered in Section 4, where the term in brackets corresponds to the wedge between the optimal and competitive allocation. The second term in brackets in equation (15) captures the fact that the payoff for discovery is smaller for the social planner, because it internalizes the fact that a valuable problem is lost as a consequence, as we found in our simple example. Taking the ratio of the two conditions gives:

$$\frac{\lambda(m(t,z))}{\lambda(\tilde{m}(t,z))} = (1 - \varepsilon_{\lambda m}(\tilde{m}(t,z))) \left(\frac{z - v(t,z)}{z}\right) \frac{v(t)}{u(t)}.$$

For fixed t, the allocation functions cross when  $\lambda(\tilde{m}(t,z)) = \lambda(m(t,z))$ . Since the  $\lambda$  function is decreasing, a sufficient condition for m(t,z) to remain higher after crossing is that this ratio decreases with z. This is the composition of two effects, represented by the two terms in brackets above. The first term is decreasing if the elasticity is increasing in z, i.e., if the market stealing effect increasing. Because the value function is convex in z, the second term decreases in z. This corresponds to the option value effect that we found in our simple example. We have proved the following Proposition.

**Proposition 5.** Consider the model with free research mobility with individual arrival rate  $\lambda(m)$ . Suppose that the elasticity  $\epsilon_{\lambda m}$  is weakly increasing in m. Then, in equilibrium, innovators over-invest in the hot R&D lines: there exists a twice differentiable threshold function  $\bar{z}$  such that  $m(t,z) < \tilde{m}(t,z)$  for  $z < \bar{z}(t)$  and  $m(t,z) > \tilde{m}(t,z)$  for  $z > \bar{z}(t)$ .

Note that even abstracting from the first effect (e.g., when the elasticity is constant) the competitive bias to hot areas still holds.

A borderline case occurs in the absence of instantaneous congestion, i.e., when  $\lambda(m) = \lambda$  and total arrival is linear in  $\lambda$ . Since there is no force to equalize rents in the competitive case, the solution is extreme and all researchers join the highest remaining payoff line at any point in time. The same turns out to be true in the optimal allocation, so in this knife-edge case the equilibrium is efficient. Reallocation costs provide an alternative rent-equalizing force that can lead to a non-degenerate equilibrium. These are examined in the following section.

### Costly Reallocation

Assume that  $\lambda(m) = \lambda$  in the stationary dynamic model presented above. Suppose that, at any point in time, each researcher can be moved across research lines by paying an entry cost c > 0. For every innovation of value z and time t, we denote the mass of engaged researchers as m(t, z), and let  $z_0(t)$  be the smallest active R&D line innovation value at time t; i.e.,  $z_0(t) = \inf_z \{m(t, z) > 0\}$ . An equilibrium is defined in the same way as done in the previous section.

Because the set of undiscovered innovations shrinks over time, there is positive entry into any active line of research, so it is never the case that innovators choose to move resources across R&D lines in equilibrium, nor that it is optimal to do so, unless the R&D line in which the researchers are engaged is exhausted as a consequence of innovation discovery.<sup>21</sup> So, we can

 $<sup>^{21}</sup>$ Further, as we show in Proposition 6 below, there exists a time T after which researchers are not redeployed into other R&D lines, even when their research line is exhausted due to innovation discovery.

approach again the problem using standard dynamic programming techniques. We express the equilibrium value v(t, z) of a researcher engaged in a R&D line of innovation value z at t through the Bellman equation:

$$rv(t,z) = \lambda m(t,z) \left[ \frac{z}{m(t,z)} + w(t) - v(t,z) \right] + \frac{d}{dt}v(t,z).$$
 (17)

The flow equilibrium value rv(t,z) includes two terms. The first one is the expected net benefit due to the possibility of innovation discovery. The hazard rate of this event is  $\lambda m(t,z)$ ; if it happens, each researcher gains z with probability 1/m(t,z) and experiences a change in value w(t) - v(t,z), where w(t) represents the value of being unmatched. The second term,  $\frac{d}{dt}v(t,z)$ , is the time value change due to the redeployment of researchers into the considered R&D line from exhausted research lines with discovered innovations.

For any time t, both the equilibrium value v(t, z) and its derivative  $\frac{d}{dt}v(t, z)$  are constant across all active R&D lines of innovation value  $z \geq z_0(t)$ .<sup>22</sup> Let v(t) and v'(t) denote these values. In addition, note that since an unmatched researcher can join any research line at cost c, it follows that v(t) = w(t) + c. Substituting in (17) we obtain the no-arbitrage equilibrium condition:

$$\lambda[z - m(t, z)c] = rv(t) - v'(t), \text{ for all } z \ge z_0(t), \tag{18}$$

implying that z - m(t, z)c is equated across all active research lines. Given that  $m(t, z) \downarrow 0$  as  $z \downarrow z_0$ , it follows that payoffs of all active lines z - m(t, z)are equated to  $z_0$ : differential rents are dissipated through higher entry rates

<sup>&</sup>lt;sup>22</sup>These conditions are akin to value matching and smooth pasting conditions in stopping problems (for example, see Dixit and Pindyck, 1994). Because R&D firms are competitive, and labor is a continuous factor, the equilibrium dissipates all value differences from discovery of different innovations, through congestion and costly redeployment of researchers. This is similar to the phenomenon of rent dissipation in models of patent races with costly entry.

in higher return areas, being all equated to the lowest active value line. Notice the parallel to the results in the patent race literature, where all rents are dissipated through entry. It follows that the flow value in the economy at time t is  $\lambda Mz_0(t)$ .

Solving for m(t, z) using the above gives:

$$m(t,z) = [z - z_0(t)]/c$$
, for all  $z \ge z_0(t)$ . (19)

When the resource constraint  $\int_{z_0(t)}^{\infty} m(t,z) dG(t,z) \leq M$  binds, the initial condition  $z_0(t)$  is pinned down by the equation:

$$cM = c \int_{z_0(t)}^{\infty} m(t, z) dG(t, z) = \int_{z_0(t)}^{\infty} (z - z_0(t)) dG(t, z),$$
 (20)

where G(t, z) is again the cumulative distribution function of innovations not discovered yet at time t.

We also note that, because active R&D lines with innovation value  $z \geq z_0(t)$  get exhausted over time, more researchers engage in the remaining lines, i.e.,  $m_t(t,z) > 0$  for all  $z \geq z_0(t)$ ; less valuable lines become active, i.e.,  $z'_0(t) < 0$ , and each active research line becomes less valuable, i.e., v'(t) < 0. Indeed, the value v(t) decreases over time until the time T such that v(T) = c. At that time, redeployment of researchers stops at the end of the R&D race in which they are engaged. By then, active research lines have become so crowded that their value is not sufficient to recover the entry cost c any longer.<sup>23</sup>

<sup>&</sup>lt;sup>23</sup>The characterization of the allocation m(t,z) of researchers on undiscovered R&D lines at any time  $t \geq T$  is covered by the earlier analysis of the canonical dynamic model without redeployment of researchers (cf. Proposition 3). In our set up with a continuum of R&D lines distributed according to the twice differentiable function G, arguments invoking laws of large number suggest that the allocation m(t,z) would smoothly converge to the allocation m(t) described in Proposition 3.

The next Proposition summarizes the above equilibrium analysis.

**Proposition 6.** Assume that  $\lambda(m) = \lambda$ , and that researchers can be moved across R&D lines at cost c > 0. The equilibrium allocation is:

$$m(t,z) = \frac{z - z_0(t)}{c}, \text{ for all } z \ge z_0(t),$$
 (21)

where the boundary  $z_0(t)$  solves equation (20). Researchers are redeployed into different active R&D lines until the time T such that  $z_0(T) = rc/\lambda$ , and only if their research line is exhausted due to innovation discovery. The flow value in the economy at time t is  $\lambda M z_0(t)$ .

We now consider the optimal allocation that is defined as in the previous section, after subtracting total entry costs. Following the same approach, we solve for the optimal allocation  $\tilde{m}$  using the Bellman equation defined by the co-state dynamic condition in the Hamiltonian. The details are provided in the Online Appendix. The value of a research line z at time t satisfies

$$r\tilde{v}(t,z,0) = \max_{\tilde{m} \in \mathbb{R}} \lambda \tilde{m}[z - \tilde{v}(t,z,\tilde{m})] - r\tilde{m}c - u(t)\tilde{m} + \tilde{v}_t(t,z,\tilde{m}), \text{ for all } z \ge \tilde{z}_0(t).$$
(22)

There are several comments to make about this equation. First, due to the irreversible entry cost c, the value function has as an additional argument the number of researchers  $\tilde{m}$ . On the left hand side, we consider the flow value of an empty research line with  $\tilde{m}=0$ . On the right hand side, we consider the optimal choice of  $\tilde{m}$ . The entry cost  $\tilde{m}c$  is expressed in flow terms consistently with the formulation of the value function. As before u(t) is the multiplier for the resource constraint. Finally note that  $\tilde{v}(t,z,\tilde{m}(t,z))=\tilde{v}(t,z,0)+\tilde{m}(t,z)c$ , at the optimal choice. This also implies that  $v_t(t,z,\tilde{m})$  is independent of  $\tilde{m}$ ,

which is used below. Substituting in (22) we obtain:

$$r\tilde{v}(t,z,0) = \max_{\tilde{m} \in \mathbb{R}} \lambda \tilde{m}[z - \tilde{v}(t,z,0) - \tilde{m}c] - r\tilde{m}c - u(t)\tilde{m} + \tilde{v}_t(t,z,\tilde{m}), \text{ for all } z \ge \tilde{z}_0(t).$$

$$(23)$$

This can be also interpreted as the Bellman equation for a firm that is assigned the property rights to a problem z at time t, and needs to choose the initial amount of researchers to hire, paying the initial entry cost  $\tilde{m}c$  and rental price u(t). The solution of program (22) leads to the first order conditions:

$$\lambda[z - \tilde{v}(t, z, 0) - 2\tilde{m}(t, z)c] = rc + u(t), \text{ for every } z \ge \tilde{z}_0(t). \tag{24}$$

Equating these first order conditions leads to the differential equation

$$\tilde{m}_z(t,z) = \frac{1 - \tilde{v}_z(t,z,0)}{2c}.$$
 (25)

By comparison, the differential equation for the equilibrium allocation obtained by differentiating (19) gives:

$$m_z(t,z) = \frac{1}{c}. (26)$$

It follows immediately that the derivative  $\tilde{m}_z$  of the optimal allocation function  $\tilde{m}$  is smaller than  $m_z$ , the derivative of the equilibrium allocation function m.<sup>24</sup> Because both functions m and  $\tilde{m}$  need to satisfy the same resource allocation constraint, this implies that the competitive equilibrium is biased towards high-return areas.

Further, the comparison of equations (25) and (26) allows us to single out two separate effects that lead to this result. The first one is the option value

<sup>&</sup>lt;sup>24</sup>We prove in the the Appendix that  $0 < \tilde{v}_z(t, z) < 1$ .

effect described earlier, where the marginal value of a better research line is  $1-v_z$  which is less than one, the marginal value in the competitive equilibrium. The derivative  $v_z$  captures the fact that a better problem has also more value in the future, in contrast to the equalization due to rent dissipation that occurs in the competitive case. As a result, when engaging in a R&D line of value z, competing firms do not internalize the negative externality  $\tilde{v}_z(t,z)$ , the change in the continuation value due to the reduced likelihood of discovering the innovation later. This leads the competing firms to sub-optimally anticipate investment in the hot R&D lines, leading to over-investment at every time t.

To see the second effect, note that the additional social marginal cost for engaging an additional researcher in a marginally more profitable line,  $2\tilde{m}_z(t,z)c$ , is twice the private additional expected cost  $m_z(t,z)c$  incurred by the individual researcher. On top of this private cost, the society suffers also an additional redeployment cost. This cost is incurred in expectation by all researchers already engaged in the more profitable R&D line, in case the additional researcher wins the R&D race. This additional redeployment cost is not internalized by the competing firms, and it also pushes towards equilibrium over-investment in the hot R&D lines.<sup>25</sup>

**Proposition 7.** Assume  $\lambda(m) = \lambda$  and there is a cost of entry c > 0 to engage in any new problem. Then, in the competitive equilibrium, innovators over-invest in high return R&D lines at every time t: there exists a threshold function  $\bar{z}(t)$  such that  $m(t,z) < \tilde{m}(t,z)$  for  $z < \bar{z}(t)$  and  $m(z) > \tilde{m}(t,z)$  for

 $<sup>^{25}</sup>$ The result that R&D firms overinvest in hot R&D lines fails to hold only when c=0 (the case of perfectly costless redeployment of researchers). In this case, assuming that the innovation value distribution has bounded support, all researchers will be first engaged in the most valuable R&D lines. When these innovation are discovered, the researchers will be redeployed to marginally less valuable research lines, until also these innovations are discovered, and so on and so forth. This unique equilibrium outcome is socially optimal.

$$z > \bar{z}(t)$$
.

This result completes our analysis of the stationary dynamic model in which the set of available problems to solve is fixed over time. The following section extends this model by considering the arrival of new R&D lines.

# 6 Steady State Economy

Consider the model analyzed in the last section, and suppose in addition that new problems arrive with Poisson intensity  $\alpha$  and returns z distributed according to an exogenous distribution F(z). We focus on the R&D line replacement that keeps the economy in steady state.<sup>26</sup>

In steady state, the equilibrium allocation m is independent of time t, and thus calculated with obvious modifications of the analysis presented earlier in this section. The expression  $\lambda[z - m(z)c]$  is constant for all  $z \geq z_0$ , so that the equilibrium solves the differential equation m'(z) = 1/c, which gives the solution

$$m(z) = (z - z_0)/c$$
, for every  $z \ge z_0$ . (27)

Likewise, obvious modifications of the Bellman equations (22) show that the social planner problem takes the following form, in steady state:

$$r\tilde{v}(z) = \max_{\hat{m} \in \mathbb{R}} \lambda \tilde{m}[z - \tilde{v}(z) - \tilde{m}c] - r\tilde{m}c - u\tilde{m}, \text{ for all } z \ge z_0,$$
 (28)

under the constraint that u satisfies the resource constraint. The associated

 $<sup>^{26}</sup>$ For simplicity, we assume that when an innovation is discovered, the cost c for redeploying researchers is the same for all R&D lines, including the follow up lines of the innovation discovery. Our results would extend to a more complicated model in which the redeployment cost is smaller for these lines as long as they are not exactly equal to zero.

first-order conditions are:

$$\lambda[z - \tilde{v}(z) - 2\tilde{m}(z)c] = rc + u, \text{ for every } z \ge z_0.$$
 (29)

Inspection of the equilibrium condition and equation (28) reveal the same two forces identified earlier, leading to excessive equilibrium investment in hot areas, so there exists a threshold  $\bar{z}$  such that  $m(z) < \tilde{m}(z)$  for  $z < \bar{z}$  and  $m(z) > \tilde{m}(z)$  for  $z > \bar{z}$ .

With simple manipulations presented in the Appendix, we obtain:

$$\lambda \left[ z - c \frac{\lambda \tilde{m}(z)^2}{r} - 2\tilde{m}(z)c \right] = rc + u, \text{ for every } z \ge z_0.$$
 (30)

These equations are analogous to the ones obtained in the first-order conditions (24) for the model redeployment that we solved earlier. The only difference is that the term  $\tilde{v}(z)$  takes the constant form  $\lambda \tilde{m}(z)^2 c/r$ , here, which is the discounted cost of all future redeployment of the mass  $\tilde{m}(z)$  of researchers engaged in the considered R&D line —the term  $\lambda \tilde{m}(z) c/r$  is the individual discounted cost. So, we can identify as  $\lambda \tilde{m}(z)^2 c/r + \tilde{m}(z)c$ , the "redeployment cost externality" that an additional researcher imposes on the  $\tilde{m}(z)$  researchers engaged in the R&D line. As shown in the Appendix, equation (30) can be used to obtain an explicit solution for the optimal allocation as a function of  $z_0$ :

$$\tilde{m}(z) = \frac{r}{\lambda} \left( \sqrt{\lambda \frac{z - \tilde{z}_0}{rc} + 1} - 1 \right), \text{ for all } z \ge z_0.^{27}$$
 (31)

<sup>&</sup>lt;sup>27</sup>The net benefit of an additional researcher in the R&D line equals this researcher's discovery hazard rate  $\lambda$ , multiplied by the innovation value z, minus the current and future discounted switching costs  $\tilde{m}(z)c + \lambda \tilde{m}(z)^2c/r$  borne by the other  $\tilde{m}(z)$  researchers, minus the cost of  $\tilde{m}(z)c$  of redeploying this marginal researcher. The latter, grouped with z, gives the expression  $\lambda[z-\tilde{m}(z)]c$  which is the private marginal net benefit of researchers in the R&D line, as reported earlier.

To further the comparison between the equilibrium and first best allocation functions m and  $\tilde{m}$ , we continue the analysis under the assumption that, in the steady state economy, the value distribution of the new R&D lines is independent of the values of the R&D lines that they replace. Under this assumption, both allocation functions m and  $\tilde{m}$  satisfy the simple steady state conditions:

$$\lambda m(z)g(z) = \alpha f(z), \text{ for all } z \ge z_0,$$
 (32)

$$\lambda \tilde{m}(z)\tilde{g}(z) = \alpha f(z), \text{ for all } z \ge \tilde{z}_0,$$
 (33)

where g and  $\tilde{g}$  denote the stationary equilibrium densities of undiscovered innovation values associated with m and  $\tilde{m}$  respectively, f denotes the density of the innovation values of the new R&D lines, and  $\alpha \leq \lambda M$  is the flow arrival rate of R&D lines. The equilibrium densities are defined for values of z above the respective thresholds. The R&D lines below the threshold become untouched and thus grow unboundedly.<sup>28</sup>

Conditions (32) and (33) imply that, for any innovation value z with active R&D lines, the total mass of researchers allocated in the steady state equilibrium and optimal allocations, respectively m(z)g(z) and  $\tilde{m}(z)\tilde{g}(z)$ , are both equal to  $(\alpha/\lambda)f(z)$ , the net inflow of R&D lines of innovation value z. Of course, this does not mean that also the mass of researchers engaged in each R&D line is the same: it need not be that  $m(z) = \tilde{m}(z)$  for any active

<sup>&</sup>lt;sup>28</sup>In the Online Appendix, we consider the general case in which the values distribution of new R&D lines is not independent of the values of the discovered innovations. Unless also the R&D line value distribution support changes with the values of the discovered innovations, there exists an equilibrium that also satisfies equations (32) and (33). In the extreme case in which each discovery leads to a R&D line with the same innovation value, the option value effect identified comparing program (22) with equation (17) disappears, but our main result that competing researchers overinvest in the hot R&D lines persists. In every other case, both the option value effect and our main result persist.

R&D line of innovation value z because the stationary distributions g and  $\tilde{g}$  will differ.

We now turn to the determination of the thresholds. Assuming that the resource feasibility constraint  $\int_{z_0}^{+\infty} m(z)g(z)dz \leq M$  binds in both allocations, the threshold  $z_0$  is pinned down by plugging the stationarity condition (32) into the binding resource constraint, so as to obtain the equation:

$$\alpha(1 - F(z_0)) = \lambda M. \tag{34}$$

Again  $\lambda M$  is the outflow of solved problems, which must equal the inflow of new relevant problems, in steady state. Remarkably, this implies that the threshold  $z_0$  is determined independently of the allocation function m, so in particular  $\tilde{z}_0 = z_0$ . Equations (27), (31), and (34) can be used to solve for the equilibrium and optimal allocations.<sup>29</sup>

Because the thresholds  $z_0$  and  $\tilde{z}_0$  coincide,  $m_z > \tilde{m}_z$ , and  $\lim_{z\downarrow z_0} m(z) = \lim_{z\downarrow z_0} \tilde{m}(z) = 0$ , it follows that  $m(z) > \tilde{m}(z)$  for all  $z > z_0$ . This is consistent with both allocations integrating to total resources M precisely because the stationary distribution of open problems  $\tilde{G}$  in the optimal allocation stochastically dominates G, the one in the stationary competitive equilibrium.

In words, the density of the R&D lines with undiscovered innovations is very large for small innovation values, very few researchers are engaged on these R&D lines, and hence innovation discoveries arrive with a very low rate. As the innovation value grows larger, the density of R&D lines with undiscovered innovations decreases. The rate of decrease is larger for the competitive

<sup>&</sup>lt;sup>29</sup>If the resource constraint is satisfied with a strict inequality,  $\int_{z_0}^{\infty} m(z) dG(z) < M$ , then the economy cannot support entry by all firms, the participation constraint  $\bar{v} \geq c$  binds and pins down  $z_0$  through the equality  $c = \bar{v} = (\lambda/r)z_0$ .

equilibrium than for the optimal allocation function. So, the market suboptimally exhausts too many high value R&D lines too early, and leaves too few for future discovery. As a consequence of this, the number of researchers per project is always higher in equilibrium than in the social optimum, because there are more high-value R&D lines in the social optimum, and these high-value R&D lines take up more researchers than low value R&D lines.

#### Welfare

In any allocation m(z), the flow of value is

$$rV = \lambda \int_{z_0} m(z)(z - m(z)c)g(z)dz$$
$$= \alpha \int_{z_0} zf(z)dz - \alpha c \int_{z_0} m(z)f(z)dz, \tag{35}$$

because of the steady-condition  $\lambda m(z)g(z) = \alpha f(z)$ .

The first term in equation (35) is the same in any allocation, and it is precisely the value of the outflow of problems solved that in a stationary equilibrium equals the corresponding inflow. Since the latter is independent of the allocation, so is the former. The second term corresponds to the total flow costs of redeployment, that differs across the two allocations. In the competitive allocation,  $cm(z) = (z - z_0)$ . Substituting in equation (35) gives:

$$rV = \alpha \int_{z_0} z f(z) dz - \alpha \int_{z_0} (z - z_0) f(z) dz$$
$$= \alpha z_0 (1 - F(z_0)) = \lambda M z_0.$$

This represents a value equivalent to the flow of all innovations equalized to the lowest value one, reflecting again differential rent dissipation. Note that as  $z_0$  is independent of c, this value is the same for all c, within a range where all researchers are employed in the steady state. In particular, it holds surprisingly even as  $c \downarrow 0$  due to an unboundedly increasing concentration in high return areas.

Consider now the flow value of the optimal allocation. Using (31), it follows that

$$\alpha \tilde{m}(z) f(z) c = \frac{r\alpha}{\lambda} \left( \sqrt{c\lambda \frac{(z - \tilde{z}_0)}{r} + c^2} - c \right) f(z).$$

Substituting in (35) and using our previous result proves the following Proposition.

**Proposition 8.** When  $\lambda(m) = \lambda$ , the cost of entry is c > 0 and the flow of entry of new problems  $\alpha$  with density f, aggregate equilibrium and optimal welfare are given, respectively by:

$$W(m) = (\lambda/r)z_0M, (36)$$

$$W(\tilde{m}) = -\frac{\alpha}{r} \int_{z_0}^{\infty} z f(z) dz + cM - \frac{\alpha}{\lambda} \int_{z_0}^{\infty} \sqrt{\frac{c\lambda}{r} (z - z_0) + c^2} \cdot f(z) dz.$$
 (37)

These closed-form expressions make welfare assessments simple and precise. Welfare is dissipated in the equilibrium allocation with excess researcher turnover to equal the flow of the lowest active research area. The welfare is not dissipated in the optimal solution, because the social planner spreads out researchers more evenly and leaves a larger number of hot R&D lines for later, so that the society does not pay as much in terms of relocation costs.

When the switching costs are small, the optimal welfare expression simpli-

fies further:

$$\lim_{c \to 0^+} W(\tilde{m}) = (\alpha/r) \int_{z_0}^{\infty} z f(z) dz = (\alpha/r) E(z|z \ge z_0) [1 - F(z_0)]$$
$$= (\lambda/r) E(z|z \ge z_0) M.$$

Comparing this expression to the one derived above makes transparent the extent of rent dissipation in the competitive equilibrium allocation. For small switching cost c, the welfare ratio  $W(m)/W(\tilde{m})$  takes the form:

$$\lim_{c \to 0^+} \frac{W(m)}{W(\tilde{m})} = \frac{z_0}{E(z|z \ge z_0)}.$$

In words, the welfare ratio converges to the innovation value of the smallest active R&D line  $z_0$ , divided by the average innovation value. This ratio can be very small for empirically plausible cumulative distributions F of innovation values.<sup>30</sup>

### 7 Final Remarks

Research on the efficiency of innovation markets is usually concerned with whether the level of innovator investment is socially optimal. This paper has asked a distinct, important question: Does R&D go in the right direction? In a simple dynamic model, we have demonstrated that R&D competition pushes firms to disproportionately engage in areas with higher expected rates of return. As far as we can tell, the identification of this form of market failure is a

<sup>&</sup>lt;sup>30</sup>We performed a back-of-the-envelope calculation of the welfare ratio  $W(m)/W(\tilde{m})$ , under the assumption that the distribution F is lognormal with mean equal to 7 and standard deviation equal to 1.5, consistently with the estimates provided by Schankerman (1998). With cost c = 1 million, the welfare ratio  $W(m)/W(\tilde{m})$  is approximately 0.28. As the cost c vanishes, the ratio  $W(m)/W(\tilde{m})$  converges to 0.17 approximately.

novel result. The competitive bias towards high return areas comes from three distortions: (1) The cannibalization of returns of competing innovators; (2) excessive turnover and duplication costs; (3) excessive entry into high-return areas because the market does not take into account the future value of an unsolved problem, while a social planner does. In our steady state analysis, the allocation of resources to problem solving leads to a stationary distribution over open problems. The distribution of the socially optimal solution stochastically dominates that of the competitive equilibrium. A severe form of rent dissipation occurs in the latter, where the total value of R&D activity equals the value of allocating all resources to the least valuable problem solved.

The source of market failure in our model is the lack of property rights on problems. Standard forms of intellectual protection are not the immediate solution as they grant property rights over the solutions and not the original problems. However, patent policy and other ways of rewarding innovation might still serve indirectly to offset the distortion we identified, by reducing private appropriation in the high return areas.

The main sources of research funding are grants and fiscal incentives in the form of subsidies or tax breaks. Prizes, procurements, and the funding of academia also serve to subsidize R&D. These funding sources could serve to mitigate the bias to high-return areas, when considerations other than return are taken into account. Indeed, prizes and direct subsidies have been used in the past to stimulate research into areas with lower returns, such as the development of orphan drugs to treat rare diseases. However, it is still possible that some prize, procurement, and career concerns in academia exacerbate the market inefficiency singled out in this paper. Plausibly, they may bias the incentives of individual researchers so that they disproportionately compete

on a small set of high-profile breakthroughs, instead of spreading their efforts more evenly across valuable innovations.<sup>31</sup>

The modeling framework we present in this paper can be elaborated in several directions. In this paper, we have taken the arrival of innovation opportunities (problems) as an exogenous process, as we focused our attention on the market allocation of resources to solve the problems. But its quite natural that new questions can arise in the process of solving older ones, so that the two processes are interrelated. One of the inefficiencies we find in our steady state analysis is that good ideas are exhausted too fast in the market allocation, leading to a poor distribution of outstanding problems to solve in the steady state. This could be mitigated in part if in the process of solving problems, new ones arise that are positively correlated with the quality of those being solved. Moreover, while we have assumed that the set of open problems are a public good, the discovery of some of these opportunities might be private and remain protected through secrecy by the firms or agents involved in this R&D process. We leave the investigation of these elaborations of our model to future research.

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<sup>&</sup>lt;sup>31</sup>Another policy of frequent application are fiscal incentives to R&D, often advocated on the basis that they leave the choice of the direction of R&D to the informed parties: the competing innovators. However, this is exactly the source of the market inefficiency that we have identified in this paper.

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# Appendix: Omitted Proofs

Proof of Proposition 1. In a competitive equilibrium, the average payoff per researcher P(m(z))z/m(z) is constant for all m(z) > 0. Differentiation with respect to z yields [P'(m(z))m'(z)z + P(m(z))]m(z) - P(m(z))zm'(z) = 0 for all m(z) > 0. Rearranging, the slope of the competitive allocation m is:

$$m'(z) = \frac{P(m(z))m(z)}{z[P(m(z)) - m(z)P'(m(z))]}.$$

This derivative is strictly positive because P is positive and concave, so the set of z over which m(z) > 0 is connected.

In the optimal allocation  $\tilde{m}$ , the marginal payoff  $P'(\tilde{m}(z))z$  is constant for all  $\tilde{m}(z) > 0$ . Differentiating with respect to z and rearranging, we obtain:

$$\tilde{m}'(z) = -\frac{P'(\tilde{m}(z))}{zP''(\tilde{m}(z))} > 0.$$

By concavity of P, this derivative is positive: also the set of z over which m(z) > 0 is connected.

If the allocation functions m and  $\tilde{m}$  cross at any point  $\bar{z}$ , then, letting  $\overline{m} = m(\bar{z}) = \tilde{m}(\bar{z})$ ,

$$m'(\bar{z}) - \tilde{m}'(\bar{z}) \propto P(\overline{m})\overline{m}P''(\overline{m}) + P'(\overline{m})P(\overline{m}) - \overline{m}[P'(\overline{m})]^2$$

This quantity is proportional to the derivative of the elasticity of discovery  $\varepsilon_{P(\overline{m})}$  with respect to m calculated at  $P(\overline{m})$ , and it is thus negative if the elasticity of discovery decreases in m. Hence, there is at most a single crossing point  $\bar{z}$  for the allocation functions m and  $\tilde{m}$ , and at such a  $\bar{z}$ , the competitive allocation function m is steeper than  $\tilde{m}$ .

Because both functions m and  $\tilde{m}$  are subject to the same resource constraint  $\int_0^\infty m(z)dF(z) \leq M$ , the functions m and  $\tilde{m}$  cross exactly once, at  $\bar{z}$ . It is then the case that  $m(z) < \tilde{m}(z)$  for all  $z < \bar{z}$ , that  $m(z) > \tilde{m}(z)$  for all  $z > \bar{z}$ , and that  $\tilde{z}_0 = \inf_z \{\tilde{m}(z) > 0\} \leq z_0 = \inf_z \{m(z) > 0\}$ .

Proof of Proposition 3. For all innovation values z with active R&D lines, the equilibrium no-arbitrage conditions are

$$z\frac{P(m)}{m} = z\frac{\lambda}{r + m\lambda} = \pi.$$

Solving out, we obtain

$$m(z) = \max\{0, z/\pi - r/\lambda\} = r/\lambda \max\{0, z/z_0 - 1\},$$

where  $z_0 = r\pi/\lambda$  is the smallest-value R&D line z such that m(z) > 0, thus obtaining expression (5).

A social planner chooses  $\tilde{m}(\cdot)$  to maximize the social welfare:

$$W(\tilde{m}(\cdot)) = \int_0^\infty z \frac{\tilde{m}(z)\lambda}{r + \tilde{m}(z)\lambda} f(z) dz \text{ s.t. } \int_0^\infty \tilde{m}(z) f(z) dz = M.$$

Hence, the Euler conditions are that, for all z,

$$z \frac{r\lambda}{(r + \tilde{m}(z))\lambda)^2} = \mu,$$

where  $\mu$  is the Lagrange multiplier of the resource constraint.

Solving out, we get

$$\tilde{m}(z) = \max\{0, \sqrt{(z/\mu)(r/\lambda)} - r/\lambda\} = \max\{0, \sqrt{z/\tilde{z}_0} - 1\}r/\lambda,$$

where  $\tilde{z}_0 = r\mu/\lambda$  is the smallest-value R&D line z such that  $\tilde{m}(z) > 0$ , thus obtaining expression (6).

The proof that there exists a threshold  $\bar{z}$  such that  $m(z) < \tilde{m}(z)$  for  $z < \bar{z}$  and  $m(z) > \tilde{m}(z)$  for  $z > \bar{z}$  is analogous to the proof of Proposition 1 above, once realized that the generalized inverse hazard rate  $\Gamma(\hat{m}) = r/(r + \hat{m}\lambda)$  strictly decreases in  $\hat{m}$ .

Derivation of Welfare Ratio for Pareto Distribution. Returning to expression (5) for the equilibrium allocation m, we note that, here,  $z_0$  is pinned down by the resource constraint:

$$M = \int_0^\infty m(z) f(z) dz = \frac{r}{\lambda} \int_{z_0}^\infty \left( \frac{z}{z_0} - 1 \right) \frac{1}{z^{\eta + 1}} \eta dz = \frac{r}{\lambda} \frac{z_0^{-\eta}}{\eta - 1}.$$

Hence, the equilibrium welfare is simply:

$$W(m) = M\pi = \frac{z_0^{1-\eta}}{\eta - 1},$$

as each researcher earns the value  $\pi$ , and there is a continuum of mass M of researchers.

Returning to expression (6) for the optimal allocation  $\tilde{m}$ , we see that  $\tilde{z}_0$  is pinned down by the resource constraint

$$M = \int_1^\infty \tilde{m}(z) dF(z) = \frac{r}{\lambda} \int_{\tilde{z}_0}^\infty \left( \sqrt{\frac{z}{\tilde{z}_0}} - 1 \right) \frac{1}{z^{\eta + 1}} \eta dz = \frac{r}{\lambda} \frac{\tilde{z}_0^{-\eta}}{2\eta - 1}.$$

Because the expected social value of employing  $\tilde{m}(z)$  researchers in any R&D line of value z is

$$zP(\tilde{m}(z)) = z \frac{\tilde{m}(z)\lambda}{r + \tilde{m}(z)\lambda} = z \frac{\frac{r}{\lambda} \left(\sqrt{\frac{z}{\tilde{z}_0}} - 1\right)\lambda}{r + \frac{r}{\lambda} \left(\sqrt{\frac{z}{\tilde{z}_0}} - 1\right)\lambda}$$
$$= z - \sqrt{z\tilde{z}_0},$$

integrating over z, we obtain that the optimal welfare is:

$$W(\tilde{m}) = \int_{\tilde{z}_0}^{\infty} z P(\tilde{m}(z)) dF(z) = \int_{\tilde{z}_0}^{\infty} \left( z - \sqrt{z \tilde{z}_0} \right) \frac{1}{z^{\eta + 1}} \eta dz$$
$$= \eta \left[ \frac{\tilde{z}_0^{1 - \eta}}{(\eta - 1)(2\eta - 1)} \right].$$

Dividing W(m) by  $W(\tilde{m})$ , we obtain expression given in Section 4.

Completion of Proof of Proposition 6. From equation (20) and since the mass of G is decreasing at all times above point  $z_0(t)$ , it follows that  $z_0$  must decrease over time.

Once concluded that  $z_0'(t) < 0$ , it immediately follows that  $m_t(t,z) > 0$  for all  $z \geq z_0(t)$ , and this implies that v'(t) < 0. Now, let  $\bar{v}(z,\hat{m}) = \frac{\lambda}{r + \lambda \hat{m}} z$  be the per-researcher expected discounted value of an innovation of value z, when a mass  $\hat{m}$  of researchers are permanently engaged on the R&D line. When  $c < \bar{v}(z,\hat{m})$ , The cost of deploying an additional researcher on the considered R&D line cannot be recovered. Because  $m_t(t,z) > 0$ , it follows that the value  $\bar{v}(z,m(t,z))$  decreases in t. Hence, there exists a time T(z), after which innovators do not engage researchers in any R&D line of innovation value z any longer. Solving the equation  $c = \frac{\lambda}{r + \lambda m(t,z)} z$ , with  $m(t,z) = \frac{z - z_0(t)}{c}$ , we obtain the expression  $z_0(T) = rc/\lambda$ , reported in the statement of the Proposition. At that time T, it is also the case that  $v(T) = \bar{v}(z, m(t,z))$ : the equilibrium value function v is smoothly pasted with the function  $\bar{v}(z, m(z, \cdot))$  for any innovation value  $z \geq z_0(T)$ .

Proof of Proposition 7. To complete the proof, we only need to show that  $\tilde{v}_z(t,z) > 0$ , i.e., that the optimal social value of researching undiscovered innovations increases in their value z. Written in "forward form," the optimal social value is:

$$\tilde{v}(t,z) = \max_{m(\cdot,z)} \int_t^\infty \lambda e^{\lambda(s-t)} \left[ e^{-rs} (z - m(s,z)) - \int_0^s e^{-r\tau} m(\tau,z) u(\tau) d\tau \right],$$

where  $u(\tau)$  is the equilibrium researcher wage at time  $\tau$ , in the decentralized implementation of the first best. It is immediate to verify that this expression of  $\tilde{v}$  is linear and increasing in z.

Proof that  $\bar{v} = (\lambda/r)z_0$ , and derivation of expressions (30) and (31). In order to prove that  $\bar{v} = (\lambda/r)z_0$ , we consider the expression:

$$\bar{v} = \int_0^\infty e^{-rt} \left[ \frac{z}{m(z)} + \bar{v} - c \right] m(z) \lambda e^{-m(z)\lambda t} dt = \frac{\lambda m(z)}{r + \lambda m(z)} \left( \frac{z}{m(z)} + \bar{v} - c \right),$$

where  $\bar{v} - c$  is the value for redeploying researchers once the innovation is discovered. Simplifying, we obtain:  $\bar{v} = (\lambda/r)[z - m(z)c] = (\lambda/r)z_0$ , for all  $z \geq z_0$ .

Plugging the solution  $\tilde{m}(z)$  in the program (28), we solve for the optimal value  $\tilde{v}(z)$  and obtain:

$$\tilde{v}(z) = \frac{\lambda \tilde{m}(z)[z - \tilde{m}(z)c] - \tilde{m}(z)u}{r + \lambda \tilde{m}(z)}.$$
(39)

Substituting this optimal value  $\tilde{v}(z)$  into the first-order conditions (29), we obtain

$$\lambda \left[ z - \frac{\lambda \tilde{m}(z)[z - \tilde{m}(z)c] - \tilde{m}(z)u}{r + \lambda \tilde{m}(z)} - 2\tilde{m}(z)c \right] = u.$$

Solving for u and simplifying, we derive expression (30).

Expression (31) follows by first solving equation (30) for  $\tilde{m}(z)$  to obtain that:

$$\tilde{m}(z) = (r/\lambda) \left( \sqrt{\frac{\lambda z - u}{rc} + 1} - 1 \right), \text{ for all } z \ge z_0,$$

and then by noting that researchers are a perfectly divisible factor in our model, so that  $\tilde{m}(z) = 0$  at  $z = z_0$ , and, hence,  $u = \lambda z_0$ .

Proof of Proposition 8. We begin by calculating the aggregated welfare W(m) associated with any allocation function m and associated density g.

The flow of aggregate welfare is expressed as:

$$rW(m) = \int_{z_0}^{\infty} \lambda m(z)[z - m(z)c]g(z)dz.$$

Each innovation of value z is discovered at arrival rate  $\lambda m(z)$ , upon discovery it accrues value z to the aggregate welfare, but induces the aggregate cost m(z)c, as m(z) researchers need to be allocated to different R&D lines.

Substituting in the expression  $m(z)g(z)=(\alpha/\lambda)f(z)$ , and rearranging, we obtain:

$$rW(m) = \alpha \int_{z_0}^{\infty} z f(z) dz - \alpha c \int_{z_0}^{\infty} m(z) f(z) dz.$$
 (40)

Now, we consider the equilibrium allocation function  $m(z) = (z - z_0)/c$ , so the second term in the expression (40) takes the form:

$$\alpha c \int_{z_0}^{\infty} m(z)f(z)dz = \alpha \int_{z_0}^{\infty} (z-z_0)f(z)dz,$$

which, substituted back into the expression (40), gives

$$rW(m) = \alpha z_0 [1 - F(z_0)]. \tag{41}$$

Integrating condition (32) across z, we obtain the expression  $\lambda M = \alpha[1 - F(z_0)]$ , that we substitute into expression (41), so as to obtain expression (36) for the aggregate equilibrium welfare.

We now consider the aggregate welfare  $W(\tilde{m})$  associated with the optimal allocation  $\tilde{m}$ . Substituting the expression (31) of  $\tilde{m}$  in the second term expression (40), and using  $\lambda M = \alpha[1 - F(z_0)]$ , we obtain:

$$\alpha c \int_{z_0}^{\infty} m(z) f(z) dz = (\alpha/\lambda) \int_{z_0}^{\infty} \sqrt{c \lambda r(z - z_0) + c^2 r^2} \cdot f(z) dz - rcM.$$

Further simplification leads to the aggregate optimal welfare expression (37).

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## Online Appendix A: Extensions

Two R&D Lines and Two Heterogeneous Researchers There are two problems with private and social values  $z_H > z_L$ , and 2 researchers, A and B, to be allocated to finding their solution. The probabilities of success of researcher A are  $p_{AL}$  and  $p_{AH}$ , and the probabilities of success of researcher B are  $p_{BL}$  and  $p_{BH}$ . With two researchers engaged on the same project, the probabilities of success are  $q_{AL}$ ,  $q_{BL}$ ,  $q_{AH}$  and  $q_{BH}$ . We assume that  $q_{AL}z_L < q_{AH}z_H$ ,  $q_{BL}z_L < q_{BH}z_H$ ,  $p_{AL}z_L < p_{AH}z_H$ ,  $p_{BL}z_L < p_{BH}z_H$ , the prospect of problem H is higher than the prospect of problem L.

After researchers are allocated, and problems are either solved or not, the game ends. There is no reallocation of researchers.

We assume that

$$q_{AH} < p_{AH}, \ q_{BH} < p_{BH},$$
  
 $q_{AL} < p_{AL}, \ q_{BL} < p_{BL},$  (42)

capturing the idea that there is congestion or superfluous duplication of efforts. This holds in case of independence, where  $q_A = p_A - \frac{1}{2}p_B.p_A$ , and  $q_B = p_B - \frac{1}{2}p_B.p_A$ . We examine optimal and competitive allocations.

Consider first the optimal allocation. Both researchers are allocated to H iff  $(q_{AH} + q_{BH})z_H \ge p_{AL}z_L + p_{BH}z_H$  and  $(q_{AH} + q_{BH})z_H \ge p_{AH}z_H + p_{BL}z_L$ , or:

$$q_{AH}z_H - p_{AL}z_L \ge (p_{BH} - q_{BH}) z_H,$$
  
 $q_{BH}z_H - p_{BL}z_L \ge (p_{AH} - q_{AH}) z_H.$  (43)

In the competitive case, the necessary and sufficient condition for both researchers to work on the H problem is that

$$q_{AH}z_H - p_{AL}z_L \ge 0,$$
  

$$q_{BH}z_H - p_{BL}z_L \ge 0.$$
 (44)

It is immediate that conditions (43) and (42) imply (44).

Heterogenous Arrival Rates and Flow R&D costs Here, we allow for the possibility that the arrival rates of innovations and R&D flow costs differ across R&D lines. Let  $\lambda_j$  be the constant discovery arrival rate and  $\kappa_j$  be the R&D flow cost of an innovation j with value  $z_j$ . In the competitive equilibrium m, the expected utility for each researcher to investigate innovation j is:

$$U(m_j; z_j, \lambda_j, \kappa_j) = \int_0^\infty \left[ \frac{z_j}{m_j} e^{-rt} - c_j \int_0^t e^{-rs} ds \right] p(t; j) dt$$

$$= \int_0^\infty \left( \frac{z_j}{m_j} e^{-rt} - \kappa_j \frac{1 - e^{-rt}}{r} \right) \lambda_j m_j e^{-\lambda_j m_j t} dt$$

$$= \frac{z_j \lambda_j - \kappa_j}{\lambda_j m_j + r}$$

The equilibrium condition is that, for every pair of active R&D lines j = 1, 2,

$$\frac{z_1\lambda_1 - \kappa_1}{\lambda_1 m_1 + r} = \frac{z_2\lambda_2 - \kappa_2}{\lambda_2 m_2 + r}.\tag{45}$$

The aggregate payoff in the optimal allocation  $\tilde{m}$  is:

$$W(\tilde{m}) = \int_{J} \int_{0}^{\infty} \left( z_{j} e^{-rt} - \tilde{m}_{j} \kappa_{j} \frac{1 - e^{-rt}}{r} \right) \lambda_{j} \tilde{m}_{j} e^{-\lambda_{j} \tilde{m}_{j} t} dt dj$$
$$= \int_{J} \tilde{m}_{j} \frac{z_{j} \lambda_{j} - \kappa_{j}}{\lambda_{j} m_{j} + r} dj$$

The optimality condition is  $\frac{\partial W(\tilde{m})}{\partial \tilde{m}_1} = \frac{\partial W(\tilde{m})}{\partial \tilde{m}_2}$  for every pair of active R&D lines j = 1, 2, yields:

$$\frac{r(\lambda_1 z_1 - \kappa_1)}{(r + m\lambda_1)^2} = \frac{r(\lambda_2 z_2 - \kappa_2)}{(r + m\lambda_2)^2}.$$
(46)

The same arguments that lead to Proposition 3 imply that again, innovators over-invest in the hot, most attractive, research lines, in equilibrium. Here, however, the attractiveness of an R&D line j is not determined by its innovation value  $z_j$  alone, but by the expected flow value  $z_j\lambda_j - \kappa_j$  of engaging in the R&D line. So, we can reformulate and extend Proposition 3 as follows.

**Proposition A.3.** Consider the canonical dynamic model with time-constant discovery arrival rate of innovations. Suppose that the innovation arrival rate and  $R \mathcal{E}D$  flow cost differ across innocations. In equilibrium, firms over-invest in the  $R \mathcal{E}D$  lines j with the highest expected flow value  $z_j \lambda_j - c_j$ : there exists a threshold  $\bar{z}$  such that  $m_j < \tilde{m}_j$  for  $z_j \lambda_j - c_j < \bar{z}$  and  $m_j > \tilde{m}_j$  for  $z_j \lambda_j - c_j > \bar{z}$ .

*Proof.* Here, the equilibrium arbitrage conditions require that the expression  $\frac{z_j\lambda_j-\kappa_j}{\lambda_j m_j+r}$  is constant for all active R&D lines j. Likewise, equating the first-order conditions to find the optimal allocation  $\tilde{m}$  implies that the expression

 $\frac{r(\lambda_j z_j - \kappa_j)}{(r + \bar{m} \lambda_j)^2}$  is constant for all active R&D lines j.

Take any two innovations j = 1, 2 and say without loss of generality that  $z_2\lambda_2 - \kappa_2 > z_1\lambda_1 - \kappa_1$ . Because the function  $\frac{r}{(r+\tilde{m}\lambda)^2}$  decreases in  $\tilde{m}\lambda$ , it follows that  $\tilde{m}_2\lambda_2 > \tilde{m}_1\lambda_1$ . Dividing the no arbitrage condition (45) by the social planner's solution condition (46), we obtain:

$$\frac{(r+\tilde{m}_1\lambda_1)^2}{r(r+m_1\lambda_1)} = \frac{(r+\tilde{m}_2\lambda_2)^2}{r(r+m_2\lambda_2)}.$$

Now suppose, by contradiction, that  $m_2 \leq \tilde{m}_2$  and that  $m_1 \geq \tilde{m}_1$ . Then, we obtain the contradiction:

$$\frac{(r+\tilde{m}_1\lambda_1)^2}{r(r+m_1\lambda_1)} \le \frac{(r+\tilde{m}_1\lambda_1)^2}{r(r+\tilde{m}_1\lambda_1)} < \frac{(r+\tilde{m}_2\lambda_2)^2}{r(r+\tilde{m}_2\lambda_2)} \le \frac{(r+\tilde{m}_2\lambda_2)^2}{r(r+m_2\lambda_2)},$$

using the fact that the function  $\frac{(r+\tilde{m}\lambda)^2}{r(r+\tilde{m}\lambda)}$  increases in  $\tilde{m}\lambda$ .

This result provides a useful generalization of our finding that competing firms overinvest in hot R&D lines. In most applications, R&D lines differ both in terms of the expected rate of returns and the expected feasibility of innovations. Because of the canonical nature of exponential arrivals, this generalized result can be taken to industry datasets.

Proposition A.3 can be further generalized to broader classes of arrival densities p(t,j), beyond the canonical exponential class in which  $p(t;j) = m_j \lambda_j e^{-m_j \lambda_j t}$ , whenever an appropriate parametrization is suitable.

Heterogeneous Redeployment Costs Let us consider a Poisson arrival model with two research lines of values  $z_1$  and  $z_2$ , with  $z_1 < z_2$ . There is a continuum of atomistic researchers of mass M. Innovation j = 1, 2 arrives to any researcher that investigates j, according to a Poisson arrival process of rate  $\lambda > 0$ . Arrivals are independent across researchers. Researchers engaged in the exhausted R&D line can redeploy immediately after first arrival. The cost of redeployment into R&D line j is denoted by  $c_j$ , and we suppose that  $c_1 < c_2$ : the most valuable R&D line also bears a higher entry cost. The common discount rate is  $r \geq 0$ . We are interested in the allocation of researchers  $(m_1, m_2)$  until the first arrival. Immediately after the first arrival, all M researchers are employed in the other innovation.

We begin by computing the competitive equilibrium. The analysis proceeds backwards. Suppose an innovation j = 1, 2 arrives. Then all M researchers

are engaged in R&D line  $k \neq j$ , and each researcher's expected value from the second arrival is:

 $\hat{v}_k = \left(\frac{M\lambda}{r + M\lambda}\right) z_k / M = \frac{\lambda z_k}{r + M\lambda}.$ 

In fact, the innovation arrives at rate  $M\lambda$ , and when it arrives the researcher's expected payoff is  $z_k/M$ : because of symmetry, her probability of being the winner is 1/M.

Before the first innovation arrives, each researcher's expected value for engaging in R&D line j = 1, 2 is:

$$v_1(m_1) = \frac{m_1 \lambda}{r + M \lambda} (z_1/m_1 + \hat{v}_2 - c_2) + \frac{m_2 \lambda}{r + M \lambda} \hat{v}_1,$$
  
$$v_2(m_2) = \frac{m_2 \lambda}{r + M \lambda} (z_2/m_2 + \hat{v}_1 - c_1) + \frac{m_1 \lambda}{r + M \lambda} \hat{v}_2.$$

Innovation j arrives at rate  $m_j\lambda$ , when it arrives each researcher's expected payoff is composed of  $z_j/m_j$ , the expected value for innovation j, plus the continuation value  $\hat{v}_k - c_k$  that consists of the expected value  $\hat{v}_k$  of investigating k minus the switching cost  $c_k$ .

At an interior solution  $v_1(m_1) = v_2(m_2)$ . Subtracting both equations, we obtain

$$z_1 + m_1(\hat{v}_2 - c_2) + m_2\hat{v}_1 = z_2 + m_2(\hat{v}_1 - c_1) + m_1\hat{v}_2$$

and hence:

$$z_2 - z_1 = m_2 c_1 - m_1 c_2. (47)$$

We now move on to calculating the first best outcome. Aggregating across researchers, the value after the first innovation j = 1, 2 arrives is

$$\hat{w}_k = \frac{M\lambda}{r + M\lambda} z_k.$$

The innovation k arrives at rate  $M\lambda$  and when it arrives it yields value  $z_k$ .

Before the first innovation arrives, the aggregate researchers' value of engaging a measure  $\tilde{m}_1$  of researchers in R&D line 1, and  $\tilde{m}_2$  in line 2 is:

$$W(\tilde{m}_1, \tilde{m}_2) = \frac{\tilde{m}_1 \lambda}{r + M \lambda} (z_1 + \hat{w}_2 - \tilde{m}_1 c_2) + \frac{\tilde{m}_2 \lambda}{r + M \lambda} (z_1 + \hat{w}_1 - \tilde{m}_2 c_1).$$

Each innovation j arrives at rate  $\tilde{m}_j \lambda$ , when it arrives the aggregate researchers' expected payoff is composed of  $z_j$ , plus the continuation value  $\hat{w}_k - \tilde{m}_j c_k$  that consists of the expected value  $\hat{v}_k$  of investigating k minus cost  $\tilde{m}_j c_k$  of switching  $\tilde{m}_j$  researchers from the exhausted R&D line j to the remaining

R&D line k.

Taking first-order conditions, and simplifying, we obtain:

$$z_1 + \frac{M\lambda}{r + M\lambda} z_2 = 2\tilde{m}_1 c_2$$
$$z_2 + \frac{M\lambda}{r + M\lambda} z_1 = 2\tilde{m}_2 c_1$$

Subtracting the first from the second equation, we obtain

$$(z_2 - z_1) \left( 1 - \frac{M\lambda}{r + M\lambda} \right) = 2(\tilde{m}_2 c_1 - \tilde{m}_1 c_2)$$
 (48)

We are now ready to compare the first best outcome and competitive equilibrium as the costs  $c_1$  and  $c_2$  change. Let us rewrite  $c_1 = c - \varepsilon$  and  $c_2 = c + \varepsilon$ . I.e., starting from a situation of homogeneous costs, let us suppose to increase  $c_2$  by the same amount as we decrease  $c_1$ . Then we can rewrite (47) and (48) as follows:

$$z_2 - z_1 = m_2(c - \varepsilon) - (M - m_2)(c + \varepsilon)$$
  
=  $(2m_2 - M)c - M\varepsilon$ ,

$$(z_2 - z_1) \left( 1 - \frac{\lambda M}{r + \lambda M} \right) = 2(\tilde{m}_2(c - \varepsilon) - (M - \tilde{m}_2)(c + \varepsilon))$$
$$= 2((2\tilde{m}_2 - M)c - M\varepsilon).$$

It follows that  $\partial \tilde{m}_2/\partial \varepsilon = \partial m_2/\partial \varepsilon = M/2c > 0$ , so while both  $\tilde{m}_2$  and  $m_2$  increase, their difference does not change.

To prove the result that  $\tilde{m}_2 < m_2$ , there is overinvestment in the hot R&D line 2, we only need to consider the case  $c_2 = c_1$ . Then, indeed, (47) and (48) take the forms:

$$z_2 - z_1 = (2m_2 - M)c,$$
  
 $(z_2 - z_1) \left(1 - \frac{\lambda M}{r + \lambda M}\right) = 2((2\tilde{m}_2 - M)c),$ 

and solving out:

$$\tilde{m}_2 = \frac{1}{2c} \left[ \frac{1}{2} \left( 1 - \frac{\lambda M}{r + M\lambda} \right) (z_2 - z_1) + Mc \right] < m_2 = \frac{1}{2c} \left[ (z_2 - z_1) + Mc \right].$$

Steady State Economy with Innovation Value Dependence Across Vintages We here stipulate that, when an innovation of value z' is discovered, it generates R&D lines whose value z is distributed according to the probability density f(z|z'). Denoting by  $\alpha$  the flow arrival rate of R&D lines, the steady state conditions (32) and (33) now take the forms:

$$\lambda m(z)g(z) = \int_{z_0}^{\infty} \lambda \alpha f(z|z')m(z')g(z')dz', \text{ for all } z \ge z_0,$$
  
$$\lambda \tilde{m}(z)\tilde{g}(z) = \int_{\tilde{z}_0}^{\infty} \lambda \alpha f(z|z')\tilde{m}(z')\tilde{g}(z')dz', \text{ for all } z \ge \tilde{z}_0.$$

When it is the case that  $z_0 = \tilde{z}_0$  and that  $m(z)g(z) = \tilde{m}(z)\tilde{g}(z)$  for any  $z \geq z_0$ , it is easy to extend all our earlier results on the comparison of m and  $\tilde{m}$ , derived for the case in which the density f(z|z') is independent of z'.

Indeed, letting the overall density of new innovation opportunity values be  $f(z) \equiv \int_{z_0}^{\infty} \lambda f(z|z') m(z') g(z') dz' = \int_{\tilde{z}_0}^{\infty} \lambda \alpha f(z|z') \tilde{m}(z') \tilde{g}(z') dz'$ , and substituting in the above steady state conditions, we recover the precise expressions (32) and (33). Hence, we have concluded that the steady state economy with innovation value dependence across vintages has a solution pair  $m, \tilde{m}$  for which all our earlier results generalize.

## Online Appendix B: Hamiltonians

Dynamic Problem with no Entry Cost The objective is

$$\int e^{-rt} \int \lambda(m(t,z)) z g(t,dz) dz dt.$$

The law of motion for g(t, z) is:

$$\dot{g}(t,z) = -\lambda(m(t,z))g(t,z),$$

and the constraint for the controls m(t, z) are given by:

$$\int m(t,z)g(t,z)dz \le M.$$

The Hamiltonian is

$$H = \int e^{-rt} \int \lambda(m(t,z))zg(t,dz)dzdt - \int w(t,z)(\lambda(m(t,z))g(t,z))dz,$$

and the Lagrangian:

$$L(t, m, g, w, \mu) = H(t, m, g, w) - \mu(t)(m(t, z)g(t, z)dz - M).$$

Using the Pontryagin principle of optimal control we first find:

$$\dot{w}(t,z) = \frac{\partial L}{\partial g(t,z)} = \lambda(m(t,z))(e^{-rt}z - w(t,z)) - \mu(t)m(t,z).$$

Letting  $v(t,z) = e^{rt}w(t,z)$ , so that  $\dot{w}(t,z) = -re^{-rt}v(t,z) + e^{-rt}v_t(t,z)$ , and also letting  $u(t) = e^{rt}\mu(t)$ , we get our equation for the value of a problem:

$$rv(t,z) = \lambda(m(t,z))(z - v(t,z)) - u(t)m(t,z) + v_t(t,z).$$

Using the principle for the optimal control m(t,z) by setting  $\partial L/\partial m(z,t)=0$ , gives:

$$\lambda'(m(t,z))(e^{-rt}z - w(t,z)) - \mu(t) = 0,$$

and substituting this gives

$$\lambda'(m(t,z))(z-v(t,z)) = u(t),$$

which is also the expression we displayed in the paper.

**Dynamic Problem with Entry Cost** Here, we define the control variable  $x(t,z) = \partial m(t,z)/\partial t$ , taking c to be a cost of entry. Now, we have two state variable/functions g(t,z) and m(t,z).

The objective is

$$\int e^{-rt} \int (\lambda m(t,z)z - x(t,z)c)g(t,dz)dzdt.$$

The law of motion for g(t,z) is:

$$\dot{g}(t,z) = -\lambda m(t,z)g(t,z),$$

the law of motion for m(t,z) is:

$$\dot{m}(t,z) = x(t,z),$$

and the resource constraint is given by:

$$\int m(t,z)g(t,z)dz \le M.$$

Using the Pontryagin principle of optimal control we find:

$$\dot{w}(t,z,m) = \frac{\partial L}{\partial g(t,z)} = e^{-rt} (\lambda m(t,z)(z - w(t,z,m)) - x(t,z)c) - \mu(t)m(t,z)$$
(49)

$$\dot{\rho}(t,z,g) = \frac{\partial L}{\partial m(t,z)} = e^{-rt} \lambda z g(t,z) - \lambda w(t,z,m) g(t,z) - \mu(t) g(t,z). \tag{50}$$

Differentiating the equation  $\rho(t,z) = -e^{-rt}cg(t,z)$ , we obtain:

$$\dot{\rho}(t, z, g) = re^{-rt}cg(t, z) - e^{-rt}c\dot{g}(t, z) 
= re^{-rt}cg(t, z) + e^{-rt}c\lambda m(t, z)g(t, z).$$

Substituting in (50) we get:

$$(r + \lambda m)e^{-rt}c = e^{-rt}\lambda z - \lambda w(t, z, m) - \mu(t),$$

and with our previous definitions of v and u this simplifies to:

$$\lambda(z - v(t, z, m) - mc) = u(t) + rc. \tag{51}$$

Rewriting the co-state condition (49) by using our definitions of v and u gives:

$$rv(t, z, m) = \lambda m(t, z)(z - v(t, z, m)) - \dot{m}(t, z)c - u(t)m(t, z) + v_t(t, z, m) + v_m(t, z, m)\dot{m}(t, z).$$

Here, we are using  $\dot{v}(t,z,m(z,t)) = v_t(t,z,m) + v_m(t,z,m)\dot{m}$ .

Note that at the optimal m(t, z), it must be the case that  $v_m(t, z, m) = c$ , and this equation simplifies to:

$$rv(t, z, m) = \lambda m(t, z)(z - v(t, z, m)) - u(t)m(t, z) + v_t(t, z, m).$$

Moreover, given the linear entry technology, v(t, z, m) = v(t, z, 0) + cm, we can substitute in the above equation:

$$r(v(t,z,0) + m(t,z)c) = \lambda m(t,z)(z - v(t,z,0) - m(t,z)c) - u(t)m(t,z) + v_t(t,z,m)$$

or

$$rv(t, z, 0) = \lambda m(t, z)(z - v(t, z, 0) - m(t, z)c) - u(t)m(t, z) - rm(t, z)c + v_t(t, z, 0)$$

The last term is justified given that v(t,z,m)=v(t,z,0)+mc whenever  $m\leq m(t,c)$ . Redefining u(t) to include also the term rc gives the exact equation in the paper, and the same first order conditions for the choice of m. This can be seen doing the substitution v(t,z,m)=v(t,z,0)+mc in (51), which gives:

$$\lambda(z - v(t, z, 0) - 2mc) = u(t) + rc.$$